

Office  of the
ENGINEER
HEADQUARTERS FIRST AIR FORCE

Copy No. 83

for _____





OFFICE OF THE **ENGINEER**

Being an historical narration of the founding, the struggles and vicissitudes encountered, the persons connected with, and the accomplishments of the Engineer Section first of the Northeast Air District and later of the First Air Force.

HEADQUARTERS FIRST AIR FORCE
MITCHEL FIELD, NEW YORK

* PREPARED, DESIGNED AND REPRODUCED BY THE



ENGINEER SECTION

* HQ. FIRST AIR FORCE * MITCHEL FIELD, N.Y. *

FOREWORD

RE: 100-1000
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HEADQUARTERS
FIRST AIR FORCE
OFFICE OF THE ENGINEER
MORSE FIELD, N.Y.

25 January 1964

To All Concerned:

This collection of historical data, relating to the Engineer Service, Headquarters First Air Force, compiled in compliance with paragraph 1, Army Regulation 345-105, as amended by Change No. 3 thereto, dated 9 March 1963, is published for your information and interest.

The writing of an organization's history is a process which is continuous throughout its existence. The final chapter cannot be written in its lifetime. This much of the historical data of the Engineer Service is assembled now rather than later in order to incorporate first hand knowledge of early events from the memories of the few original personnel still present.

A novel and most valuable feature of this publication is the unique and collection of drawings by Corporal Kenneth Barker. These drawings were largely sketched from life but some were made from photographs of individuals who were no longer at hand.

The written contents reflect the painstaking research and untiring efforts of 1st Lieutenant Henry S. Williams. Henry Williams unhesitatingly deserves credit for cover design and the illustrations of Mr. Edmund E. Fure, and goes credit for cover design and the layout. The book of the Viking was borne up by Mrs. Mary G. Beck, Private Herbert Prendergast, and Mr. Tom J. D. McFarlan rendered helpful editorial assistance. In addition, Captain J. G. Howell rendered helpful editorial assistance, and Mr. Tom Captain Ralph W. Russell, Lieutenant Robert F. Howell, Robert E. Morris, Corporal Robert Howell, Technical Sergeant Louis James, Sergeant Arthur Barker, Captain for other art work, photographic, procurement, and administrative assistance.

It is hoped that future members of the First Air Force Engineer's staff, in perusing these pages, will be inspired by the accomplishments of past heroic days, and that the yet unwritten chapters of the Service's history will continue to record that there are no tasks too big for Engineers.

R.B.C.
R. B. CATT,
Lieutenant Colonel, Corps of Engineers,
Engineer.

Personnel of the Engineer Section, M.Y. F.M.A.

R O S T E R





WHAT'S PAST IS PROLOGUE

"...dry theory, and dry also the days of war..." Shakespeare,
Julius Caesar, 312.

On the 3rd of September, in the year of 1939, after long resistance and debate, the majority of Europe rejected Socialism in a watershed world. There had been slippage, uncertainty, and moments of near-anarchy enough to scare the Jews away, and yet the world walked and hoped. The people in a peace resolution in support of the Non-Belligerent of 1938 and 39.

And what of war? In the 3rd of September the Jew who helped build the Reich, a follower of a Nationalist Act, designed to prevent the very thing which was beginning to have taken its兜曲
incarnation, agreed under law to alter the situation presented markedly.

It was a new war in Europe and Asia - one yet old - the same peoples were faced, the same basic issues. Immediately they had rejected or had been coerced by the same sort of wills. Only this time a new weapon had to dominate every issue. The old peoples traditionally had no will, and the exception inspired over the last thousand years. The old peoples had not responded, but now had joined over there, and in it were new men.

Well, things were different in 1939. The country began to mobilize and take stock. It was the English Channel, like like nothing we knew. Thus, there was no British mind, a small number of 500,000 military, 1,000,000 other service. The majority of the last war, those 10,000,000, the majority the Germany, we knew, the Germans' campaign and the problems of supporting the French campaign to British shores and to America took stock. It was decided that this is how we could successful participation was too possible - and those who felt that there was no other way, that war was upon the world - indeed that it had been since the Berlin incident in 1933 in China.

Then came October, when the British entered, the US entered and in November and the period of the Pacific War began.

Thus came the Standard Model Army and Germany's followed closely by Britain and France, but the Russian Standard Army. Thus came the preceding drive through the Forest of Ardenne, the possible for the isolated corps of French in northern Italy past the passing of the older model by Italy and Spain, while the road ahead towards Paris was lost in 1939 - 1940. Standard - all 1932, 1933, 1934, 1935 of the German model.

And because, how old can take the road another way in the state of two World Wars, armed with a continued believe. Remaining, we have passed and accepted that the Pacific went as it did after Hitler was removed, while he followed at the Baltic - a segment of the collapse of a civilization. Yet, beneath the continual surface the war was very present in the souls of many Americans. Congressional, if you like think the one and most of us were ready to add a stroke for wind was blowing in their faces.

Take this simple situation of a world war economy. Consider a situation like "The Standard" draft, and though there was no kind of Tolson's initial service for Major General Tolson, the kind of war United States. It was still draft law, some that anything will, and anyone has to the same within the fact that this was seen on the 2nd, further military fact, which sustained the public attitude toward any military involvement was made in publication, was the existing and anticipated situation the few weeks used to mean terrible opportunity. The power structures of economy, especially ones of control in the hands of War, were soon required, similar plans and actions to the same were the apparent outcome. Roosevelt used the new political needs of terrible problems within one of the areas of the economy for controlling world war effort. The moment of the attack on Pearl, when the American, and this was national turned to, increased issues will heavily populated world affairs. This was the period in the last war had already been started, but had strengthened 1933 more than necessary because they had already started an earlier attack.

WHAT'S PAST IS PROLOGUE

But the planes' next flight from which he set out and Doolittle must be established and proved and planes must be saved for... All these things English learned the hard, hard way - experiencing them through Flame and Fire and Execution which covered her land.

Slow to learn, yet yet in deep earnest too, the United States, already half-glored for the battle, recognized the need of similar preparation. The draft was the first step; arms and supplies, the second. The third was the building of these battle factors into a strong base, aaged men whom would be the harbinger of a free world where men will no more nor a like could live and more enlightened by the actions of power and freedom. A world to which man could hold his head high, proud of his past, a race of men inviolable by the present world, who could finally stand every task without flinching before God.

This then is the prologue, the prelude to a story which is not yet written. And one which must write. It is the tale of man against evil, which is rampant and has been since the day of man walked the earth. Our story this time, however, will deal with one tiny segment of the great military efforts of the United States of America. This story will deal with the great long-distance bombardments mounted on the stage which we know as the Pacific, the far seen through the eyes of our small folk, from a portion of the larger whole, the contributions, gallantry and sacrifice of this unit, the men, military and civilian, who did each his part, sometimes blindly and at times with burning clarity, not always seeing the great goal of a successful ending, working one with the other, all only too ignorant then in their relationships. For never, these, the larger nations, can remain one a distance - the only road and lifeline is by faith to the rightness and generosity of the rest of their country. In this tale, the war is measured by their actions.



BIRTH

"To, dear bane us, to labour still teeth." Shakespeare, III, Henry VI, 34.

The Forces that had done upon the Army much and so altered the former peaceful pattern and organization were interesting and instructive. No war is ever won by a set plan — no longer even unless a watertight case when another lawyer opposes him. In the same manner, a peace-time organization for the Air Corps would be totally inadequate for warfare in men, material and installations. A fluid pattern was adopted by the War Department which could be contracted or expanded as outside pressure influenced the progress of events.

In most Air Forces it is felt that the United States was not a belligerent during the year of 1940 and for eleven months of the following year. The constitution and expansion of the Air Corps and the allied arm and services mark a definite break from the armistice-back-to-the-need type of thinking that prevailed throughout the entire country during the 1920's and 30's. The first peacetime draft law was already in effect. In October the gap between 21 and 30 remained and the first call came to America. There was the growth of concern — industry all over the country was changing from a peacetime to wartime basis, if not for the United States, then for other nations, under the new arrangements of the Lend-Lease act. The United States was gearing for war.

And yet even more potent than all of these, the metropolitan air bases which by the hard, grim fact of war, Hitler, in July of 1940 had declared, not without some reason, "There are no more islands." France had fallen under the most humiliating conditions and only 20 miles of water separated England from the combined air and ground forces of Hitler's Third Reich. On the 10th of August 1940 the Battle of Britain began. Hitler had said not long before, "A great Empire will be destroyed," sadly sorrowfully, and with the attitude of this-curse-destruction-throws-on, the Empire I had not intended to destroy or have."

The ensuing "Battle of Britain" was characterized by the success of a small, efficient, and economically operated Air Force in holding off the world's mightiest air arm. This was to be the model for the U.S. Army Air Corps, the years of economic operation lay in store.

where and where to defend, and in dispersing planes over numerous airfields, had to put all the eggs in one basket." And we, with the increase of personnel, of material, and with the example of tactics clearly before the eyes the Army began to build, rearrange and adapt itself to new war conditions.

The Air Corps in the Fall of 1940 had embarked on a tremendous pilot training program, but had, as yet, no definite organizational plan or at least nothing comparable to the one successfully adopted. With the march of events and the pattern completed, the reorganization began in earnest.

The General Headquarters Air Force divided the continental United States into four great Air Districts for purposes of decentralization, specifically in aid training and tactical control. These were the Northeast, the Southeast, the Southwest, and the Northwest Air Districts. Incidentally enough, Mitchel Field being in New York, fell into the bounds of the Northeast Air District and was designated as the principal Headquarters pending assignment to Hartford, Connecticut. When

COL. RAY E. ROSEN



BIRTH

Facilities there have been provided." The temporary status of the Mitchel Field Headquarters was to continue until late the following spring when the area was abandoned completely and the treasury at Mitchel Field was firmly established.

The Northeast Air District comprised nine New England and one-half states stretching from New England westward to Wisconsin and Minnesota, south through Iowa and Missouri, east through Kentucky and Virginia, including the northern portion of South Carolina, and north up the western seaboard states.

The Northeast Air District was established by authority of the Secretary of War in a letter from the Adjutant General's office on 19 November 1940 and a STAFF Headquarters was directed to be set up including general and special staffs. Included in among the letters was the single word "Engineer." This order was changed on January 10 to include an additional member as assistant to the Assistant Adjutant General with the parenthetical phrase "several offices" following the title. Just what the War Department in Washington anticipated with regard to exactly that would now mean this addition is not clear, but before this date the identity of the staff offices were filled. On the 28th of December 1940, the Northeast Air District received its Regiments:

"* * * Each of the following named officers of the Corps of Engineers is relieved from assignment and duty as Air Base Engineer at the station above after his name, is assigned to the Air District indicated, and will report to the Commanding General for assignment to duty with the Corps of Engineers.
* * * * *"
Major Harry S. Fisher (D-LB-21),
Mitchel Field, Long Island, New York,
Headquarters Northeast Air District,
Mitchel Field, Long Island, New York.

(AD 325.2) (29 Nov 40)

By order of the Secretary of War

G. C. BARRETT
CHIEF OF STAFF

OFFICIAL

E. R. ADAMS
Major General
THE ADJUTANT GENERAL"

The preceding officially worded quotation from paragraph 23 of War Department Special Order No. 304, dated 28 December 1940, is the birth of the Engineers Section.

SOUTH EAST
AIR DISTRICT



MAINE
NEW HAMPSHIRE
VERMONT
MASSACHUSETTS
BLOCK ISLAND
CONNECTICUT
NEW YORK
NEW JERSEY
PENNSYLVANIA
DELAWARE
MARYLAND
DISTRICT OF COLUMBIA
VIRGINIA
WEST VIRGINIA
NORTH CAROLINA
KENTUCKY
OHIO
INDIANA
ILLINOIS
KANSAS
MISSOURI
WISCONSIN
MICHIGAN
IOWA

INFANCY

"Blow, blow, thou prostrate Beginner," George Farquhar,
The Seven Strangers.

A Staff Engineers' duties by established precedent traditionally were: to act as adviser to the Commanding General, prepare plans for supply, determine engineer equipment, supplies, and reinforcing material requirements; plan and supervise training in wartime tasks of engineers. Surveying, mapping, reproduction and distribution were indicated.

This completed the general responsibilities of the Engineer.

Major Fisher assumed his new duties as Engineer of the Northeast Air District alone. The primary task he faced was to make an engineering survey of existing and potential airports in the Air District according to priorities established by the Air District Commander and to train Reserve officers for duty in the event. This duty was a continuation of a task begun by him in his former capacity as Base Engineer.

The District Staff and the few typists and secretaries available were pressed into an additional task, code Ranger No. 3 at Bingham Field, the building of codes on assuming a particular position which is starting, and for which there is no precedent, may be imagined. In this instance the problems that faced the Major were gargantuan. As engineer for the new Air District, his first duty was the airfield survey. The possibilities of the District in military aviation problems and Air Corps training were only dimly realized at this time, certainly the primary action at the turn of the year was the organization of the office in order to proceed at once on the survey.

The problem that presented itself almost immediately was: What were the means available to explore the technical details of the duties and responsibilities of the Engineer? (These proved to be legion), and what assistance would be obtainable with the problems posed by the Engineer himself?

Major Fisher selected the attention-grabbing of the previous engineer staff experience, there were elements of starting in the dark, but generally the transportation of Engineer staff problems to Air Corps problems were obvious; the difficulty lay in the source selected off the jurisdiction and more important, in the lack of corroborated information about these problems at hand.

For about a month Major Fisher worked along on organizational plans aided only by a stenographer borrowed from the Adjutant General's Department. The use of this adjutant's technician was Bridge. Nothing more definite is known about him. Another enlisted man in less eligible

status, was an Air Corps private, Philip W. Lissner, also from the Adjutant General's Section who served as a stenographer. Lissner's experience would easily have given the job of Bridge - untrained and unused - except for the fact that he returned in 1943 from Air Corps Officer Candidate School to the Adjutant, First AAF Force, in charge of personnel. The addition of this position with troops assigned to the Engineer Section, brought the total men within the scope of this account. For reasons beyond the scope of this story he had changed from Private Lissner to Lieutenant Tracy. Major Fisher, always wary of overt compliment, stated that he was "an excellent typist, industrious and capable as a clerical assistant in office work. His personal habits and character while under my observations were excellent." Personnel was a major problem.

Writing informally to the Office of the Chief of Engineers early in January, the Major said: "The stenographer - typist position is very similar - Our work is more extensive than that of other branches in the Air Forces; the vital importance and urgency is being strongly emphasized by directives. If you can assist us in obtaining proper personnel assistance in civilian, military and civil service, we can keep ahead of schedules otherwise this will be dragging and halting assistance from local authorities -". This is the opening put in the battle for a Table of Organization.

Lt. Col. Robert E. Bates



INFANCY

for the Section. The remaining of an office force was a joint effort. By the end of March 1942 Fort Belvoir, Virginia was furnishing most of the required civilian personnel, yet the Office was alone.

Major Flanery, personnel by office need, and barely keeping his head above water, with a moderately incomplete office force, action every practicable opening for obtaining personnel. In time, no personnel replacement was left untried. Tactics were not nearly keeping the experienced men, and the suggestion of some of men who made "P-112 the bill". The standards were set low by an F-5 memo. The major himself a tireless worker, whenever the necessary funds and transportation a type of man. Major Cawley, who stated "He has had one sheet like and one like shingle," Major Flanery demanded "Furnished materials with a possibility for him work." The most exciting and surprising of his family descriptions came in a letter from the immediate to describe; suffice it to say that the Major-paternal allowed him in the early years of the Section when he worked like horses, and fought against the to perform urgent high-level actions without the Major's help.

There were four officers who entered the Section at the beginning of 1942 and who, as part of the Section personnel, were stationed in the field, each surveying a portion of the 22-1/2 mile border.

First, Captain Robert E. Sleep arrived on 29 January 1942, and was assigned to Belvoir Station with Ohio, Indiana, Illinois, Wisconsin, Iowa, Minnesota, Missouri and Minnesota from K-10 Field of endeavor. The following month Captain Robert E. Miller reported in and was assigned the Southern portion, which included Virginia, Maryland, North Carolina, Kentucky, West Virginia and the District of Columbia, covering from Gandy's Field. The remaining areas were covered by Captain S. R. Johnson who had New York, Pennsylvania, New Jersey and Delaware with his base station at Willow Field, and finally Captain D. J. Martin was assigned to Belvoir Field to cover the New England States. Captain Johnson reported on 25 February 1942 and Captain Miller was on 20 March 1942. The procedure pursued in this manner by these four officers led to the four points of the compass in another chapter of this story.

In the autumn the Northwest Air Division by General Order 12, USA Air Force dated 26 March 1942, became the FIRST AFW WFOA.



Lt. Col. D. J. MORRIS



LT. COL. JOSEPH E. KLINE

MARSHAL JOSEPH E. KLINE



Chapter 4

GROWTH

"...in those days, when the number of the disciples was multiplied..."
Acts, 6:1.

Technician Sergeant Walter W. McElroy arrived at MacDill Field on the 23rd of February 1942. He had left MacDill Field in Florida on the 20th of January and had obtained a flight delay certificate - a very rare instance in the Section, as time would prove. The Sergeant found most sections of the Headquarters at skeleton strength and he himself was the skeleton in the Engineer Section. McElroy was instantly designated "Chief Clerk", a position which placed him directly in charge of whatever enlisted man happened to be on loan from the Adjutant General's Section at the moment. Some civilian assistance was forthcoming but it was hard to obtain and usually was picked up by the higher General Staff Sections. Another highly unpleasant situation arose from the fact that Major Fisher was the lowest ranking member of a staff which besides himself carried ranking less than one full Colonel and seven Lieutenant Colonels. In the normal run of staff meetings the Major went to the bottom end of the table. Things would be different later, but for the present it was a case of "Five hours and you'll get home". The Major had no intention of waiting long.

The enlisted men of the early days of the Section were drawn from the ranks of the regular Army entirely. Indeed this was almost the only dependable source. The draft law had just begun to deliver manpower but the first groups were only just finishing their basic training. Draft Section units would have been beyond even the best of the selection, who were just being initiated into the meeting of such cryptographic Institute as FBI, CP and GPO. The National Guard component was still in the formative stage, having been called into Federal service only a few weeks before. Generally they were called as units and functioned as such until the National and traditional State units gave way before the changing ways of warfare. There remained only the Regular Army as a source of trained personnel with enough experience to cope with the intricacies of staff work.

Following hard on McElroy's arrival came Mr. Ed Farn, a forty-five year old civilian with long experience in news reporting and breeding thorough-

breds. Farn, who was to be the friend right over of the Major in his later days in the Section, was a quiet man who could give a fine impression of other irresponsibility when not under direct pressure. Added to this was an intense passion for baseball - preferably the Brooklyn Dodgers.

Also, soon after, the Section was enlarged by the arrival of Technical Sergeant William Roberts from Lieutenant Colonel Devine's office at Langley Field as a draftsman. Roberts was English and an ex-CIA like regular. Later, he was to receive a direct commission and serve within the First Air Force with the 700th Engineer Air Force Headquarters Company and subsequently, at this time, however, he was the first non-commissioned officer brought into the Section as a draftsman. Roberts arrived onto the field with his family and an automobile in tow, and left up shop immediately.



T/Sgt. WALTER W. McELROY

GROWTH

The Engineer Section at this time had 116 men. By official order of the 4th AFM on 28 Dec 1942, all officers were transferred from the "Regiment" to Major T-3 to Building 200. This leaves General covering over the section. Early in 1943 they transferred to Building 200. This was to be the section now for the next six months. Just previous to this with the new air militia, Capt. Jenkins received his first promotion order. Captain Jenkins came up to Major on the 1st of May.

The next group of enlisted personnel to appear were an oddly assorted group of seven men from the 4th Engineers Battalion stationed at the site at Fort Leonard Wood, Missouri. They reported to the section in mid-July and were assigned to the Major with instructions. That Captain Bell would be transferred when he detailed his Headquarters. An informed letter to Headquarters AFM from Captain Russell at Building Plaza, D.C. The personnel needed from the 4th Engineers Battalion are an engineer, four lat. loader as drivers, drafting and office qualifications are demanded. The Sergeant has had 20 years service and is a good technician, but all of his experience is as a stable keeper, and as no technical field engineer. None of these men have except one - an additional military rank - 2nd. The letter continued to indicate the additional unnumbered enlisted men can be spared, but the two who were singled out to be retained, the two who were singled out to be re-

named prior exclusively were Staff Sergeant E.H. Burroughs, with 12 years service behind him and Sergeant Gordon Clines. Sergeant McDaniel, Sergeant Clines, and Sergeant Bell were transferred to mid-October to Weather Field - Clines and Burroughs remained with the section for much longer.

These same men were, as time would prove, one of the most interesting groups to enter the section. Certainly no event other has passed at random for a shipment would have been varied or romantic occurrences than these. The future would hold tragedy and torture for them.

In the case of the three, Bell, Clines and McDaniel, all of whom went to Weather Field, Clines was brought back by an a large plane designed to the 4th AFM Headquarters. Bell and Clines transferred out early and were lost to the Engineers section records. McDaniel was still with his unit for the Philippines and arrived there shortly before December 7, 1941. Three out of the 400, or more of them who survived, have lived through the most tragic days of this war. McDaniel is, when last heard from, a prisoner of war of Japan.

Mr. Edward Daesingher was unique in a different way. Apart from the start he graduated into another. Not long after joining the Engineers section he was visiting a photo place near Belvoir Beach Road, unfortunately not apparently named "The Surf Club." AFM suitable and sufficient refreshments had been taken aboard. Mr. Daesingher noticed that in one of the current books a customer with a foreign accent was attempting to sell a set of blueprints to another gentleman. Daesingher wandered over and was struck with the fact that the blueprints were for a nuclear aircraft with radioactive fuel. Daesingher went in search of an M.P. It was a village and so the boat. The man was arrested as a spy and Daesingher received due mention in the local press as the engineer who trapped a Nazi. The First Air Force also took due notice to the success of raising the barbs from P-51 to tank traps.

Daesingher was utilized within the section as a "spying" and a "runner," later he transferred to the Air Corps and went to aerial gunnery school, from where he was assigned to the 8th Air Force in Britain. A recent letter from him is reproduced here in full:

Smokey Jerry

GROWTH

Maj. R. J. Cunningham 1700064
70125 Back Sq.,
A.P.C. ASA,
4/2 Portchester, New York, N.Y.

SATURDAY FEB. 16, 1944

Dear樊

I got a newspaper from you today and was very glad to get it.

I noticed in it that you were reported killed in action over here. I think I knew him at one time. Didn't he used to be in the TAF at one time? I believe he left about a month before I did. Hey,樊, can you send me O.D. Flaherty's address? I want to write him a letter and tell him of some of my experiences over here. And I am truthfully saying that I've got some good stories to tell when I get back.

One of my best friends was killed over here. I haven't had it so very bad yet, but the flak is pretty dangerous. I've been on 9 missions so far. I got the Air Medal about three weeks ago. I've only gotten a few shots at fighters so far. But now I'm considered a veteran over here. Well, regardless of that I still get scared.

I think though that what I have seen over here has done more to make a man out of me than anything else ever could. I wouldn't trade a million dollars for none of the things I've seen over here. But, I wouldn't give a damn to do them over again. I've even been shot down and come up down several times. Someday when I get back to U.S. I'll tell you about them all. But you probably know more about most of this than I can tell you. Let me give you an idea of what we are doing over here. And at the present most of it is coming from the 1st A.P., which we are in.

If you ever hear my tales about a place called "the zone," think of me.

Cheer

P.S. - When are you going to get a service flag for the ones that have left the Army, Gen. Mac. Alay, how about some more poetry?



MAJOR ROBERT J. CUNNINGHAM

27. 100. 1000. 100000



Photo



MAJOR JOHN V. FISHER

STAFF SGT. HOWARD J. CARRIGAN



GROWTH

Sergeant Gordon Carlson and Corporal Joseph Elgland were retained within the Section. Only one of these men has thus far been promoted to Staff Sergeant Personnel. His role is similar to that of Sergeant Habermann who serves the Section at this point along with Sergeants Isaac, Somer and Detwiller. However, before these men are promoted, three officers have been added to the Personnel Personnel.

Major Fisher had dealings with various civilian agencies in regard to airport data. Among these was the New Hampshire Planning Commission. Working within that organization was a Quartermaster Lieutenant named Herbert C. Person. As the Major was attached at this time, he saw Lt. Person as an excellent man for the Section, who had experience and abilities ready-made for the job. The correspondence began sometime in February and became hot and cold for a few weeks. On March 15, 1943, a letter left Mitchel Field for General Headquarters urging the immediate assignment of Lt. Person. On May 3rd no reply had been received. Lt. Person on his side was having his own troubles with physical exams and release from his civilian position. A Major accomplished the first and insisted letters from Major Fisher to the New Hampshire Development and Planning Commission arranged the matter of his release.

On June 14, Person reported in on 2 June 1943 - the first officer section Major Fisher to be assigned to the Section office. Lt. Person assumed the portfolio of supply and airport data compilation. At the end of July, Lt. Person became a 1st Lieutenant, A.C. The promotion had been pending before his entrance into the Section.

The inclusion of Captain Bryan Weinberg in the Section was an entirely different problem. Weinberg was an engineer officer stationed at Mitchel Field as Forest Service, and Fellow and Friend Officer for the Air Force. Here under Major Fisher's very nose was an engineer going to waste. On the 20th of July, Captain Weinberg relinquished his penal duties and entered the Engineer Section as Executive Officer. Within two months Captain Weinberg was promoted to a position of equality by the Second Corps Area.

GROWTH

The third officer of this type arrived some time later, but the correspondence to bring him to Mitchel Field began on August 1st. The name of Allen W. Fure first appears in Beginner Section correspondence from Captain Elmer, then at MacDermid Field, Michigan. Elmer had known Fure at Fort Belvoir. The letter detailed his experience including academic, civilian and military. Such details as this were exactly what Major Fisher wanted, and negotiations were opened immediately for the transfer of Fure from Fort Belvoir, where he was serving variously as a Personnel Leader and accomplishing odd jobs in the Beginner Board. Lieutenant Allen W. Fure had studied engineering at the University of Missouri and had later worked with government engineers for a short time. After an indefinite period of training Lieutenant Fure presented himself at Mitchel Field and was stationed in Major Fisher's office. His entire stay at Mitchel was to be devoted variously to exchange, personnel, and finally operations, but for the present he was assigned the job of reading the boxes of correspondence for the Major. He was mentally alert and because of his previous experience in Beginner office functions was able to acquire the job at hand quickly. He was here to stay for quite a while.

Sergeant Farnham, one of the "tentative men" was sent to a navigator's course at Fort Belvoir by Major Fisher in an effort to insure at least one of these men for retention in the office. While there he formed a friendship with another student, a National Guardsman from Pennsylvania named George Hartman. Hartman, a Technical Sergeant, learning about the Beginner Section, thus Sergeant Farnham showed the letter to Hartman whether it would be possible for him to apply for transfer into the Section. Receiving written permission to apply he discovered that to transfer would mean applying for discharge from the National Guard and re-enlisting in the Regular Army as a private, thereby losing his rating on the way. So he wrote to Lt. Person this on the 2nd of September 1942:

ALLEN W. HARRISACK, Jr.
Maj. A. Fure, Co. 103rd Engineers (Cav)
Battalion Dep., Pennsylvania.

9-2-42

Lt. Person
Beginner Section,
First Air Force,
Mitchel Field, N. Y.

Dear Sir:

Sergeant Farnham informs me that he spoke to the Lieutenant in regard to my enrollment into the Beginner Section of the First Air Force.

I am desirous of information as to the procedure to follow in enrolling.

At present I am a Technical Sergeant in the 103rd Engineers, a National Guard Regiment. I understand that I cannot transfer from the National Guard to the Regular Army and that I must get a discharge to enlisted. This, naturally, would mean enlisting as a private and my main purpose in writing is to find out about the aftermath.

My qualifications are:

I am 21 years of age. I enlisted in the 103rd Engineers in May 1936 and was placed in the Map Section of Headquarters and Service Company. Since that time I became very adept in Map Room Section in 114 Various Times and also in Survey-



M/Sgt. GEORGE W. HARRISACK

GROWTH

Sgt. I am now attending the Engineer School at Fort Belvoir for a 3-month course in Surveying.

I have worked at Photographic lab before my graduation from High School and have followed it ever since.

I worked as a draftsman for 3½ years at the Enterprise Manufacturing Corp., of Peoria, Illinois.

At the present I have the highest average in the class of 80 men.

I graduated from High School in 1937 with a diploma for Remained Arts.

I spent one year at Drexel Institute of Technology in Philadelphia in Civil Engineering but had to drop due to war induction on February 17, 1941.

I will be in school at Fort Belvoir until January 1st and I'm awaiting discharge via the general because I could receive my discharge then. Thanking you for the permission to write, I remain,

Respectfully yours, George K. Johnson
Reserve Company No. 3, U.S.A.F., Inc.
Fort Belvoir, Va.

Respectfully yours, Richard L. Roscher
Office of the Adjutant General

HEADQUARTERS UNITED AIR FORCE
OFFICE OF THE CHIEF OF STAFF
WRIGHT FIELD, OHIO

Sept. 17, 1943

Dear Sgt. George K. Johnson, Jr.
Reserve Company
Reserve Company No. 3, U.S.A.F., Inc.
Fort Belvoir, Va.

Dear Sgt. Johnson:

Your letter of September 1st, 1943 to Lieutenant Johnson has been referred to me. Your information that you want them get a discharge and enlist in the Regular Army as a private is correct. I have learned and therefore from the National Guards to the Regular Army are not authorized.

I do believe there are opportunities for men with poor training in the Corps of Engineers. However, you of course understand that we can not guarantee advancement. If you are interested in serving with the Engineers division of the United Air Force I suggest that you inquire at Fort Belvoir wanting that you would request a discharge from the National Guard in order to enlist in the Corps of Engineers, Regular Army, if you are assigned to this office.

For the Engineers

Very truly yours,

A/ S. ROCHER,
Captain, A.C.V.
Engineering Officer

This was followed by a long series of letters and telegrams which indicated that Johnson had applied for discharge and that it was granted; that he had enlisted as a Private in the Regular Army with the expressed intention of serving for 3 years. Finally the transfer to the Regular Army was consummated. Johnson subsequently reported in to the Engineers Section to be met by Major Fisher with the words "Glad to see you back again Johnson!" The Major had just promoted him.



SKETCH: RICHARD L. ROSCHER

GROWTH

Technician Sergeant Richard L. Becker arrived in July to serve as a draftsman. Becker was more nearly the typical regular Army soldier. He was well grounded in basic military art and an excellent draftsman who attended the Camp Perry contests. He was also a remarkably fine drummer for which purpose he was under the very decided mark spring from his precise technique elsewhere.

Becker came directly from Officer Candidate School, having resigned in the 12th week, in auto accident, in which his wife was severely injured, called him from Belvoir to her bedside. In applying for leave he was informed he could have it only by resigning from school. He resigned and the leave was granted. Soon after, he was assigned to the Beginner Section.

Technician Sergeant George Zucco came to the Section directly from Puerto Rico just as Sergeant Kobelny was about to leave for France. Zucco was designated as Chief Clerk in his place.

Technician Sergeant Irie R. Brinkell was signed from the Room of the Engineers of the 10th Infantry Division in August.

The fourth officer promotion in the section was for Major Fisher. On 11 November he became Lieutenant Colonel, A.C.A.

Here, at last, some semblance of a working section was found, and now the two were either, as events would prove. The Major had four officers in the field and three officers posted to himself in the Section - along with these an aggregate of enlisted personnel in whom to build. There were also some six R.T.A. girls who were spontaneously to work in the Section as typists and stenographers. This was not the beginning of all possible arrangements, but it would serve until a better situation could be evolved.

This was the Beginner Section of the First Air Force on the eve of December 10th, 1941.

PROGRESS TOTAL

W.H.R. IRIE R. BRINKELL



Richard L. BECKER



Irie R. BRINKELL

FIRST STEPS

"Turn up those spurs, and look down the place where men are northeast,
and southwest; and northwest, and westward." — Genesis, 12:16.

The airport survey program was the first all-important function of the new Engineer Section. During the major portion of the first year it overshadowed every other duty and, in the final analysis, was the basis for the development of airfield facilities for the First Air Force in the days of great expansion which would end in 1943 and early 1945. Obviously, this survey program did not spring full blown out of the directives which constituted the Northeast Air District. It had its origins when Major Fisher arrived from Minnesota to Minnesota, to assume the post of 1st Base Engineer at Babbitt Field.

Throughout the Autumn Major Fisher passed the project by correspondence and personal contact, trying to phase capitaine to Interforce and every person able to help to his research. Then suddenly, in December, 1940, the Major received word that another assignment was impending with the job only secondly under way as planned to remain, shifting his headquarters and offices for the work at hand. He also detailed his long experience with troops and his preference for his present duty with the AAF Corps, saying further that his choice of New York actually had been AAF Corps before he was assigned to the Engineers. His contacts with state aviation officials would, if he were relieved, be jeopardized and the carefully built up liaison would collapse. He appreciated the "doubts and possibilities" for this type of assignment. The Major's fears were quieted by a telegram on the following day which stated: "It is of understanding that you are detailed to become Air District Engineer of the Northeast Air District." The Major added that the new head cheerfully accepted and requested a Christmas leave from December 1940 to January 7, 1941.

With the formation of the Northeast Air District, the influence of the additional territory brought larger problems naturally beyond the physical scope of one man's abilities. As General Major Fisher soon to learn afraid for ap-

proach beginners... Of these, the first was Captain Robert Eugene Kline, C.E.

Captain Kline was a Reserve Officer, originally commissioned in 1929. In December 1940, he was stationed at Fort Belvoir in the Interforce Headquarters Training Center. When the section was reconstituted he requested his assignment to the Northeast Air District. It was discovered that the Captain had two other commands awaiting for him - Fort Leonard Wood and the Office of the Under Secretary of War. The Office of the Chief of Engineers decided in favor of O.S.W. A further complication arose from the fact that a Captain Kline was the first choice for the Babbitt Field assignment. This was countermanded by the Office of the Chief of Engineers in a letter dated 22 January 1941. After the administrative details of this swap were ironed out, Captain Kline was ordered to Selfridge Field, Michigan, as of 27 January 1941. Captain Kline may not have participated much at the start because of the lack of a clear directive outlining his duties. Not until the T.O. of War's main USA definitely be cleared. In that date Major Fisher wrote: "Enclosed herewith is a copy of letter from Captain Kline relative to my basic directive and the assignments. It is quite related to learn that they found the directive and are immediately sending it to Selfridge Field. This should clear up any difficulties on that score." It was this directive which cleared the decks for uninterrupted action. It definitely allied the Air District Engineers with the First Air Force and restrictions like those from using one's base duties on them.

On the 10th of February Captain Kline, a graduate of The Virginia Military Institute and a former Cavalry officer, was ordered to duty with the Corps of Engineers. In civil life he had been an Engineer. Captain Kline was the only assistant not personally selected by Major Fisher. He was chosen for the Lansing area by Lt. Col. Dan Lacy, who then delegated to Major Fisher authority to select the remaining three.

FIRST STEPS

As of the 24th of May, the survey to check the length of the tail end of the runway was a mere start which deserved not for a "memorable event." However, starting at this time were definitely promising days.

The survey officers divided their time between inspection trips and periodic stops in their offices examining and compiling their reports. Each report as completed was promptly forwarded to the Engineer, 1st Air Force and the Director Calculated Survey Information for ultimate publication.

Of the many fields surveyed during this period, perhaps the one that was to be most definitely associated with the later history of the Engineer Section was the old Richard E. Byrd Airport at Richmond, Virginia. This was a civilian airport listed in Captain Barnes' schedule. The survey report, completed after a personal inspection on the 31st of April 1944, described the field as a "grassy and cleared land tract of 400 acres... The surrounding country is flat and nearly in trees and mostly green young pines. The soil is sandy clay. The runways are paved gravel and each 200' wide is paved landing strips 300 feet wide." Concerning the present capacity for military use the airbase was considered "sufficient for landing medium bombardment aircraft of the B-17 class. It is well suited for peace time maneuvers." Expansion was recommended after acquisition of all or part of the adjoining property. The construction of paved runways for heavy bombers arriving was advocated.

A little Board was appointed by the Commanding General, First Air Force, to select from the fields surveyed suitable sites for development. Late summer, as need for an airfield in a given vicinity arose, the Board visited the one or two fields there for which the survey had indicated the greatest potentiality. The Board considered tactical and logistical aspects of the proposed air base and submitted findings. On a such Board, composed of three Air Corps officers, one medical and one Engineer officer decided, on November 27th, that the site at Richmond, Virginia, is militarily and desirable as a group station

and that the base site can be obtained from the City of Richmond." The City of Richmond itself went on record as being "devoted of cooperating to the National Defense to the limit."

In many ways Richmond is typical of the air fields surveyed. It is unique in that it became one of the major bases of the First Air Force and proved to be of particular interest to the Engineer Section by serving as one of the whipping grounds for Engineer Aviation Troops. Many of the stations surveyed were used by the Air Forces either as bases, sub-bases, or landing strips for dispersal. The vast majority of stations listed on the survey, however, were unclaimed or little used. The names of FAR bases in use throughout 1943 and early 1944 which were small civil installations in 1941 will be familiar to the entire command. Besides Richmond, Millville, New Jersey; Blackstone, Virginia; Oxnard, California; Santa Barbara, California; and Sacramento, California, among others, sprung directly from this project.

The project lasted for approximately a year and a half. It was started at the time of the former bombing of Bataan and continued through the stalemate that followed. An additional psychological impetus was furnished by the German attack on Russia in June 1941 along with the push through the Balkans to Crete. The Iugoslav and Athenian Campaigns were also in full swing, and little by little the independent nations were falling before the Axis. The Japanese attack on the 7th of December, acting as a shattering blow directly in the middle of the survey, served to speed up the project.

By May 1942 all reports were in and the project completed. At the time of its inception, the object of the 1st Engineering Survey was to gather vital information pertaining to airfields to be used if war should come. When war did come, the First Air Force was prepared to the extent that planning of its war-time airbases could be accomplished as a result of the survey. The object of the survey could now be realized. All told, 1510 air fields were surveyed. The present needs and stations of the First Air Force are to a great extent the result of this work.

WAR

"That Day Is a Day of Reckless, a Day of Troubles and Distress, a Day of Restlessness and Desolation, a Day of Darkness and Despondence, a Day of Clouds and Thick Darkness." *Ezekiel 30: 1-5.*

Sunday morning, December the 7th, 1941 was such like any preceding Sunday; the office of the Adjutant is the north wing of Building 102 was open for anyone who had work to come in. There was no feeling of unusual events happening. Lt. Colonel Fisher was in far part of the building and took the opportunity leisurely to read over the accumulated papers in the "File Room" and departed for a late business at his quarters on the post. Major Hirschberg arrived to do some routine work and left in. Major dropped in to keep abreast of the many reports piling up in his Airport Data section. There was nothing unusual about the day. It was an ordinary Sunday at Atwood Field.

The first reports of the bombing at Pearl Harbor began to come over the radio approximately at 1040 hours. The nation was stunned by the news. Many sections of the country had long waited for attack from Europe. The submarine service of Germany by threatening English supremacy in the area had separated the traditional neutrality of our western shores. However, the "over-age destroyer deal" of fifteen months before was still regarded as a possible provocation for a German attack. The unimportance of the ship from Japan was accounted by the presence of Japanese peace plenipotentiaries in Washington in the very morning of the attack. The United States, in effect, was looking for trouble from the west and she received it from the east.

The attack virtually placed this country in a state of siege. Although the air raid was all the violence there connected action, it was only sensible, therefore, to assume that the blow to the west would be quickly followed by another to the east. This was the natural assumption of everyone in the country after the first few flashes from Hawaii.

The afternoon of December 7th was pregnant with history, yet no sign of tide-breaking resolution was evident when Colonel Fisher returned from dinner. No radio preceded the portion of Building 102 occupied by the Adjutant, and consequently no suggestion of the submarine being alerted for war in the Pacific caused the Adjutant that the country had even then passed from an armed peace to War!

Colonel Fisher was seated at his desk when the news finally came. The harbinger of this world-shaking event was Mrs. Fisher. She had been listening to the radio when the program was interrupted and an announce in urgent accents dropped the line back into service's lap. She telephoned 47-3147.

The other author, as he now recollects now, officers and enlisted men began dropping into the office until by 1200 all were present. Major Foss arrived to disperse the personnel of the section gathered in single groups, with trying to figure the best way of the War Department and all ready to wait home about the time that her father.

The War Department was not long in acting, an instant allocation of \$2,000,000 was made to the First Air Force for the construction of reinforcements, and a huge dispersal program for aircraft was set in action. This was, in effect, continuing the East Coast for one more night flight. The First Air Force was expecting the very worst. News, official news, came through from Washington giving the details and the full extent of the tragic day's happenings. Every officer on the staff was violently aware of the loss of a major portion of the Pacific naval power and, thinking with scared home, the awful realization of

(A P.A.C.T. translated "Pennsylvania Dutch" is an affectionate nickname given Colonel Fisher during his adult days in the United States Military Academy. The nickname has stuck throughout his entire military career.)

WAR

airplane on Hanoi Field. This operation would be heightened further within the next few days as reports from the Philippine Islands came in of planes being forced to land on the ground due to fueling delays.

It was with this certain knowledge of the height of the tragedy that Colonel Fisher began in the last afternoon to order the Fire Engineering Groups then available to bases of the First Air Force to construct such rudimentary defenses as could be accomplished with the short time. In collaboration with Colonel W.E. Roper, Acting Chief of Staff for the First Air Force, Colonel Fisher set to work protecting the material in the Airport Data files and laying plans for the dispersal of planes and facilities. This assessment of forces and rearrangement of defenses of the First Air Force was a sample in miniature of the grand scale military movement that began on the 7th of December throughout the entire nation.

The Beginner Section, faced suddenly with War, established itself immediately on a wartime basis. The former semi-leisure of the peace was gone from the newest Mr. Fletcher's voice heard over the telephone. Gone were "leisure and dallying" until further notice. The motto was work, more, and more work. This attitude was reflected in a short map by a Park of

sign which, posted in conspicuous places about the office, advised to each of the aviation personnel: "Pull up and see that this done"; "A sense of humor and persistance will carry you far"; "Create a G-100 program"; "In Perseverance You can catch more flies with honey than you can with vinegar"; a sentiment which was as familiar with the aviator as the double-deck English version was. Characteristically, Lt. Foy adopted a motto, the cynically involved and impudent wording of which urged skepticism in everyone and proclaimed further that this attitude, above all others, would win through. Even since word reached, it stated, could be remedied by a single right use, and the point was driven home by the ringing phrase: "Skepticism is fatal", a tenet based on the activity preceding Pearl Harbor.

The atmosphere changed, however, did not coerce Colonel Fisher from continuing his original functions of training and Engineering, but rather intensified and added to them. The month of December would bring many changes and transpositions, and the tight organization of the power period would serve as a show absorber for the tension during the period of national uncertainty which followed the Japanese bombing. Semimonthly the Section was unshaken but it had entered in a new phase of existence. The period of adolescence was over. It had a man's work to do!



INCREASED STATURE

That is the title of the organization. — — — Number 1-2

During the week of December 10, the Congress of the United States formally declared war on the Axis Nations, and on both fronts huge security organizations were put into effect at once. Every military installation and war plant adopted similar regulations, most laws were passed in all essential fields, and equipment prevented espionage at the novelty of the situation. The papers had already placed the name of Paul Revere in the position of the colonel to the morale officer and every officer was seriously alert to identify any and every place that opened into the sky. Sailors, civil and military, were, as the men of the sea, alert and ready, wary of the over water. To the strategists an enemy attack, whether real or imaginary, was conceivable.

At 11:15 hours on the 10th of December First Air Force Headquarters received a 2240 warning that enemy bombers were enroute from New York. Arms and vehicles assembled Kirtland Field with 1600 sailors, 1000 drivers, 1000 mechanics, 1000 cooks, armed tanks, every available plane took off to meet the attack. The end of the day found itself apparently to the south, flying low over the hanging wooden planks through which everyone hurriedly prepared the appearance of the camp. Roads closed, people were barred from the streets, and the streets filled from 12:00 until 14:00 hours when the cause of the alarm was determined. The nearest bombers were now already thousands feet above the mountains in the distance of war. They had been in flight for fifteen minutes and were still painted with white crosses (camouflage). There had not been time to paint them out. Alerted and prepared for vigilance once again, the drivers went to work, roads prepared, former patrols reactivated, and an efficient machine prepared.

After the 10th of December, the Captain's section began its greatest expansion, little by little during the following year of 1942 it would grow, over 100, and grow again.

Lt. Col. Fisher, persisting in his efforts of advancing himself and excellent young Warnecker officers, had long been waiting for the services of Lt. Col. Samuel J. Fisher, a graduate of College with an engineering faculty background and V.T.C. training. His efforts were turned in the end of December to project on the A.A. Lt. Fisher was assigned to work on the regular staff job of

the Section, helping in the compilation of aircraft data from the many experts, later assisting in the new construction subsection, and ultimately becoming Director Officer. He was the last officer to enter the Section until June 1943.

Eighteen days later a non-commissioned man took place, Private Joseph V. Martinez, a topographic draftsman, reported for duty. This was the first enlisted assigned to the Section. Likewise the staff was made up of professional soldiers and senior officers. All previous military personnel, with the single exception of George Schaefer, were professional soldiers. Indeed, Martinez had had to resign from the National Guard and enlist as a regular before he could join the Section. Now, however, the right eight recruits were chosen. The small group of professionals they now were practically indispensable at handling the growing business of the Section. The Colonel, whose preference for the Regular Army was known, bowed finally to the inevitable. Hardly in terms of relative number regular Army personnel were becoming available, the curious fact is that the Colonel was able to withstand the onslaught as long as he did, for

Lt. JOSEPH V. MARTINEZ



INCREASED STATURE

the Draft Law had been in force sixteen months before Martin arrived. Nevertheless, with very few exceptions, all military personnel would enter the Service after the Selective Service System or thru enlistment for "the duration plus six months". Officers would be retained by the Service or thru direct commissioning until October 1942 and the first group of officer candidates would enter.

As it happened, Martin was an essential officer of the unit. He served as chief and major and general ready man for the Board. This arrangement continued until his removal from the command.

Martin was followed quickly by Private Eddie Weller, formerly of the Peabody-McCormick National Guard, who entered the SVA at Quantico. Two days later, Private James M. Cipolla and Salvatore F. Battaglia, enlisted Fresh Out the Beginner Implement Training Center, Fort Belvoir, Virginia, reported. Both men, immigrants, came under the friendly eye of Mr. Fenzl. Both appreciated that their basic training had improved their former utility as marksmen. The Colonel rewarded this deficiency quickly by having both men posted behind Mr. Fenzl as he took

down official correspondence in shorthand. Both men qualified easily to keep pace with the rapid fire dictation. Cipolla recalls the Colonel's pronounced ability to visualize each letter dictated by him. He did no dictation, or arrangement of words, except the personal writing of his dictated letters. Cipolla was assigned to general administrative Headquarters. Battaglia was detailed to work under Lt. Perera. Battaglia and Cipolla remained in those positions.

The social position of these enlisted in the SVA was lower than low. No Regular Army commissions, regarding them as experts, members, or worse, indicated an almost attitude toward the members. The situation, however understandable, was naturally natural. The position Army recruits afforded them of men, just as other times, are accustomed to low, meekness, or meekling. The respect, or more, held was maintained within the ranks, in a professional attitude of small groups. A parallel arises from the fact that most of Americans were from the Reservation or depended fully on the Regular Army. All were taught by civilian soldiers. Acceptance of conscription by American grew slowly. The Civil War draft laws were highly unpopular. Even as late as World War I, a drafted man considered just slightly more a citizen. So as the process was set the failure of enlisted service became gradually apparent. The arrival of the Indians is that we're to find us agile enough in a strenuously short time to use the gun and learn well the technique of warfare.

A full month elapsed before any further change took place. The same low relatives were exhibited. Some attempts at generalizing tolerance under the watch eye of Colonel Goss and the cohorts now were arrived from the Adjutant General's office that they were immigrants even on the way. These two were listed as "George Smith and Thomas E. Wallace", Vols. Vols. Fort Belvoir. On the 20th of January 1942, when the two arrived, the office learned that "Smith" probably was incorrect and so the Adjutant General of personnel, Wallace was Wallace. A silver was added above the rank of those Indian Service men following reporting. The Regular Army group started immediately and made their ways with new life back to Quantico at Fort Belvoir. Today, however, proved otherwise. In April 1942 and resulted immediately within the Service units, ordered dismissals. Not this was such better.

A total of forty members passed the initial fine test to the Indian units com-



S/2T. ANTHONY M. CIPOLLA

INCREASED STATURE

In operating the office and utilizing it in another capacity. This mutual existence was forced on the Service by external events. The move from Building 200 to 104 resulted from the reorganization to include 104, of a Headquarters for the First Air Force New Command, to which personnel of the Service were assigned. The Regis was made on 1 March 1942.

Private William P. Langridge, recommended to General Fisher by an executive of the American Water Works and Electric Company, who had been employed in the Engineering Department, had been volunteering himself as a Medical Internist at Fort Jackson when the necessary arrangements were consummated by his own request (with only minor reservations). This all was on condition, Langridge reported to the Base Hospital in Atlanta, to commence with his orders, and was issued date 100000 Material Squadron where he worked to work the three weeks drafting a position chart and maps for his new office. This was discovered March 1942 to be too reported this same day on February 1942. The Old Man was blushing in a tone to it, here he said: "This is an outrage... Fisher get Langridge into our Engineers Section without delay. Give him whatever the correspondence officials" is told. TELF." To Major Little, Private First Class Langridge was a full-fledged member of the Engineers Section, assigned to construction.

During all the involutions of the Langridge case, Private Almon F. Lewis quietly entered the Service in the job of Peacemaker and reported to quietly one month later,

In April 4, 1942, a Table of Organization was given the Section authorizing four Master Sergeants, three Technical Sergeants, four Staff Sergeants, three Sergeants, three Corporals, three Technicians 1st Grade, three Technicians 2nd Grade, three Corporals 1st Grade, and three Staff Sergeants. This gave Colonel Fisher authorization for temporary men and also letters to incite them again to recruit. Meanwhile, at Maxwell Field, reorganization was going on and the positions were transferred from 1 AF Force Base Command upon its arrival to Headquarters and Headquarters Squadron, First Air Force, on May 11. The names of enlisted men at this date were Master Sergeant, Keharts; Technical Sergeant, Johnson; Corporal, and Private, Staff Sergeant, Gorden, Captain, and Private, Sergeant, Signaller, Captain, Captain Battaglia, Martinez, and Munoz; Private

First Class, Specieles; 3rd Class, Rennett; Private First Class, Specieles; 4th Class, Mollino; Private First Class, Langridge; and Private, Allen V. Price; Joseph, Monell, and Ralph Battaglia.

The losses are at the end of the year 1942 entered the Service through different channels. Joseph Monell, a commercial billiard dealer of New York City reported to the War Board, was specified to find himself assigned to the 30th Engineers and on maneuvers in the Georgia Southwest. After sufficient training he was transferred to an Air Corps unit at MacCormick Field. The latter organization, equally specified, gave Monell a basic private in charge of certain technical duties around Squadron Headquarters, the inconsequential art of the was expressed itself in drawings of the barracks sites and it was one of these while caught the critical eye of Lt. Price, who asked for his assignment to this section. Monell entered on his new duties May 12, 1942. He was then utilized as a confidential runner along with Martinez until the 3rd Department of Command was organized. In the late of June, Monell was promoted to Technician 3rd Grade.

Private Allen V. Price enlisted directly into the section. He had worked in the



2024 SALVATORE P. BATTAGLIA

INCREASED STATURE

New Hampshire Planning Commission with Col. Person and his wife within the Section had planned before he became a soldier. He had an Engineering Degree from the University of New Hampshire and the civilian work concerned itself primarily with airfields. This enlisted in New York City and was sent out to Hunter Field in civilian clothes on the basis of a request letter from Colonel Fisher. The next day, May 1st, he was sent to the Air Base Squadron for basic training in the mornings and assigned to the Engineer Section for duty in the afternoons. His work was with Dr. Person's Airport Section.

Ralph J. Harrington, then the Lieutenant of his brother Salvatore, enlisted directly into the Section. He appeared on May 8th and was assigned to special work in construction and remained there until late in 1943 when he left for Air Corps Officer Candidate School.

In May 1943, orders were issued by the Engineer School at Fort Belvoir transferring Sergeant George W. Blasner and Corporal William S. McElroy to Headquarters First Air Force. These were of the very few enlisted assignments currently handled by Colonel Fisher. The two soon got into the Section almost out of the blue. Blasner remained a month and a half and was transferred to the 90th Engineer Topographic Company (Avn), Bradley Field, on the 2nd of August. Corporal McElroy remained as a valuable addition to the Section. He was a graduate language assistant and had recently come from Fort Belvoir Officer Candidate School, as indeed had Blasner, largely because of a gentle voice he had not been able to obtain August's recruitment's sense of barking; assisting vocal accomplishments which were deemed most desirable in an engineer officer. Colonel Fisher, however, felt that his work was evident and on June 21st made him a Sergeant and on the 25th of September promoted him to Staff Sergeant.

In May 1943, negotiations were underway with the Army Replacement Training Center for three more replacements. Two were to be engineers and one a Technical Expert. Since the engineer, never arrived, having been granted by another unit while no transfer out in process, the two replacements were Privates Phillip M. Fuchs and George E. Blasner. These two were recommended by Colonel Fisher in an informal letter to which he described the work in the Section as a fine assignment for new worthy enlisted personnel. The present urgent need is to obtain sufficient soldiers who will definitely have the



COL. GEORGE H. PERSON



CPL. WILLIAM S. MCELROY



BLASNER



Maj. ALLEN EVANS



Maj. GEORGE STEVENS



Capt. WILLIAM MCMILLAN

INCREASED STATURE

qualifications to fill in our work in order to eliminate the necessity for personnel on hand working until 7 P.M. daily without letup." Plans applied to the 51st of May and took up telegraphs to bases along with certain others. On the 26th of June, Fiske was promoted to Lieutenant 5th Grade.

Throughout the first half of 1943, as bases and bases, the Section itself was changing. Major Frank Pfeifer, the Executive Officer, went to Command and General Staff School. Lt. Col. Fiske, who had been working in bases with the Executive and the Commandant's Section, took his station in the former. Another shift in the office balance was made with the departure of Major McMillan, who acted for overseas base command.

To compensate for these departures early in May, Colonel Fiske brought the three newest officers in from the field. He had, indeed, had this in mind for some time, reserving several of the Section's multiplying duties for them. Captain Davis acquired the new Construction Section, a long felt need. Letters and requests for construction were flooding the office and a full-time executive on this phase of work was essential. Captain Mathew was placed in charge of the new Groups Section which administered the new Engineer Aviation units recently acquired by the Airforce. Captain King was in the heritage to take over the post-patent section by Major McMillan. At no time would the Section be stabilized completely, for modern warfare does not permit a fixed form, yet the Section now was settling down into a moderate form which would be recognizable for a long time to come. Very soon after arriving all three of these Captains were promoted to the grade of Major.

Captain Davis and King and, during their tour of duty in the field, acquired much company with whose services he was loath to part. Accordingly, requests were made for Corporal George Stewart, transferred from Langley Field on the 20th of May, and Private Eddie McMillan from Halford Field on the 16th of June. Both soldiers who were following Stewart, a very personable individual, were Regular Army, and McMillan, a short and stout sapling the war was phenomenal, was a civilian. McMillan had to be with the Section as chief draftsman. This would soon leave, however. Stewart, with his field and experience, would rise to a staff sergeant and, longing once more for the clouds, would be transferred to the 100th Air Force Headquarters Service.

INCREASED STATURE

The arrival of Col. L. N. Nichols from Australia on the scene on the 4th of June was the culmination of some of the most intense administrative red tape and administrative complications that the position was to see. Colonel Fisher was senior Lt. Colonel in December 1941 and requested his assignment to active duty. In November, the man at an officer of the Imperial Russian Army was at the top of the hierarchy, was a member of the Service, that was more or less at that point as far as the Colonel was concerned, he had excellent airport acquisition knowledge and could therefore fit well into the new Construction Section which was maintaining with an already overwhelming load of responsibilities. Correspondence went back and forth for months until Lt. Colonel Nichols finally reported to Tull winter station on the 4th of June, one of the hottest days of 1942. The arrangements had taken seven months. He was assigned on arrival to Major Hulse in the Construction Section. Working unselfishly and with fervor, he has remained in that section, assuming charge when Major Hulse became Lt. Colonel before the division. On the 10th of August, Nichols was promoted to Lt. Col.

From late June to mid-July, a group of men entered the Section from a variety of sources and areas. Captain Wartino, recruited by the Section itself, was assigned to the 500th Air Force Headquarters Company stationed at Myrtle Field. The regular sources of recruits were open to those units and, because of their specialized requirements, they retained enlisted personnel who were in many instances above the general level. Wartino was drafted for two colonels from the 500th Headquarters, both of whom were to stand as excellent examples of personality-of-choice. These two were Frantz J. Burhart and Joseph C. McRae.

Burhart, a Philadelphian, robust and stolid, had a May-December background and a liking for men that equated to a position. McRae, a southerner with a transportation and reclining background was assigned as a vice and eventually placed in charge of the Technical

Library. McRae was to become, in 1943, the first man from the Section to complete Officer Candidate School. This will be returned to Major Nichols Field as a Lt. Lieutenant, out of Engineers but in the Transportation Corps.

Three other privates from the same following Lawrence Erdman in June 1942, and Fred Riddle and John E. Congreen in July 1942. Riddle and Riddle were dentists and worked with the Construction Section until their transfers to the newly formed 500th Headquarters in February 1943. Private Congreen was a big, strong and robust man whose physique suggested more the field soldier than the administrative type. Congreen, however, was an excellent member of the staff, careful, accurate, and quiet in manner. He was assigned to Lt. Peters and worked in supply with Hartig.

The organization of sections that entered the Section at this time are briefly noted. The first group of regulars would have referred to the section had turned out to be good soldiers but only possible staff personnel. The Colonel was slowly building the Section area, sending out here and there, always striving for work balance, according to the need of the moment.

On August 5th, 1942, a priority 1B, left First Air Force Headquarters for Western Field which was then "less necessary" than following Lt. Col. John L. Wilson, CO, w/ present equipment and duty with the 500th Headquarters Station (not) your station and design has to happen before these Headquarters." Wilson had a week earlier been released from the Comell General Hospital where he had been confined for diagnosis of suspected malaria. The baffled section had released him but, over caution, placed him in limited service which they declared should be administrative. Jack Wilson was a graduate engineer from K.L.T. and had been connected with projects of the Construction Quartermaster. He had been commissioned originally on the 30th of June, 1941, and was actually a captain at the time Colonel Fisher left the 1st AF command shore, having held that post from the 10th of May, 1942.

* The plural phrase "these Headquarters" in correspondence of this time reflects the military and personality of the organization which was not only First Air Force, but also the Air Forces of the Eastern Defense Command, at that time the Eastern Theater of Operations. This arrangement dates from 21 December 1941 when the War Department designated the Eastern Coast, which it had considered as active war theater with like England or China, as the Eastern Theater of Operations. Three months later this same view, while in its more independent implications forced officers to appear publicly without side arms, was relaxed, and on 20 March 1942 the Eastern Theater of Operations was re-designated the Eastern Defense Command. The First Air Force, thereafter officially Headquarters Air Force, Eastern Defense Command and First Air Force, retained this dual character with Lt. Col. Nichols of command from Washington passing through the 500th headquarters until 10 September 1943, when it was placed directly under Headquarters Army Air Forces and redesignated Army Headquarters Flying Air Force. From that date the phrase "these Headquarters" was "out the window" and thereafter the organization is the correspondence referred to herein as "these Headquarters".

INCREASED STATURE

Captain Wilson was assigned to three sub-operatives for the entire stay in the States which lasted for seven months. The last two of these were made up at the Geophysic Officers Course at Fort Belvoir as was not unusual for officers of the Service at this time. This school assignment was made mandatory because Wilson had the unfortunate tendency to receive a very bad report memo on his return. This caused a minor scandal within the office. The Colonel wrote him a letter which went viral as a sort of advertisement. Certainly he was holding himself in at the time for the class was covered with a velvet glove. The letter was cracked by the last of words that followed contained a however-been-physically-meant sentence. "You should be afraid that we are at war", he wrote. "Your status is identical to that of any other regular officer in this theater because, knowing yourself - you would prepare your men officers the way we older experienced officers are doing these days so as to travel light in every action. Very sincerely, Frank J. Wilson, Captain Wilson took the five days.

One day later another Captain, whom we have yet now been to see, reported and was excused by the Colonel. After the usual administrative orientation speech, whom interestingly asked if the officer were accustomed to dictating letters, the Captain turned to Colonel Fisher and asked three pertinent questions. When do I get a present? When do I get a leave? And, do I get a weekend off? The Colonel was appalled. Twenty minutes later the officer was on his way to an assignment in public relations.

THE A. BILL WILSON

Wilson was followed by 2nd Lieutenant Alexander McNamee. This officer was a personal ward of Colonel Fisher, who had assisted greatly in securing his commission. McNamee had been an armorer in civilian life and had among other things held a private pilot's license and the idea of recruiting himself to meteorological matters on an air base was not particularly pleasant. He requested and eventually was granted a transfer to the 1 Flak Gunner Course for Photo Interpretation. He dates from 7 September to 4 November 1942.

Joining Major Hughes and Captain Wilson to the troops and operations section, early in September was 2nd Lieutenant Raymond Addison. This officer was directly commissioned from the ranks. He had held a Reserve Commission early in the 1930's but this had lapsed and he had been drafted in 1941. He worked his way up through the enlisted grades to sergeant, when an official AGO letter appeared with the subject "Appointment of Former Officers in the Army of the United States." Late in April of 1942 he applied for this former commission. He had an excellent background and was a graduate of the Virginia Polytechnic Institute. His application was forwarded there numerous offices and picked up some rather indecorous on the way and finally was ill-treated. Colonel Fisher having seen part of the correspondence advised he could use him. From April until late August, the Captain engaged in, started only to have forward posts in the right direction by the Colonel. His commission, dated the 15th of August, was received on the 22d, and

LT. FRANK J. WILSON



INCREASED STATURE

A 1936 graduate of West Point's personnel, bought reluctantly to "the square page to square bales" and in enduring the staff's stiff little play for chess, McFarlin enjoyed the dubious distinction of being the only officer whose assignment to the section was pure accident. Commissioned from civil life to be reported to First Air Force Headquarters from the Air Forces Administrative School at Wiesbaden, the personnel classification officer, faced with a seemingly certainty of assignment to supply, reviewed McFarlin's civilian background of engineering and suggested that he "try around to the Engineer Section and ask for a job". Colossal Fisher, not too impressed, nonchalantly responded that he might be pleased to participate in construction. This was October 10th. On the 17th, 1st Lieut. William F. DeGaudet and 2nd Lieut. Thomas M. Head entered the section. DeGaudet, also a direct commission officer had served an apprenticeship with the Engineers Board at Fort Monmouth until Col. Fisher responded at that time as the "Administrator of all Engineer Materiel and Training". Lieutenant DeGaudet was an established unitant to Chicago during the 1930's with a background of the best in the accepted academic tradition, acquired at the Ecole des Ponts et Chaussees in Paris and the best in modern architecture learned from Frank Lloyd Wright at Taliesin. He was assigned for a time to the Construction Section as a matter of routine - Col. Fisher had evolved a plan of training under which officers were to rotate through the various subsections to absorb a complete picture of staff duties. This program was never adhered to completely because most of the officers were highly specialized. DeGaudet's abilities, however, were versatile and the Colonel had another assignment in mind for him in the near future.

2nd Lieutenant Thomas M. Head was the first officer to enter the section from Officer Candidate School. From this time on most of the newer officers would come from the enlisted ranks having passed through the refining fire of O.C.S. Head had passed his arduous days in the 50th Engineers - The Harbor Clearance Battalion. His stay with the section was brief lasting from the 17th of October until the 24th of December when he was transferred to the 100th Harbor Clearance Co. (April). On the 27th of December Col. Fisher put in his promotion to 1st Lieutenant but nothing happened. Head was to be an executive officer with the 90th, and later with the 3rd Air Force Headquarters School at Holabird, Md.

The fourth officer, 2nd Lieut. Charles A. Johnson was also directly commissioned. He was a native product, cultured and refined in the gentle

atmosphere of the Harvard Yard and the Harvard Architectural School. From this he had emerged into mercantile transactions enough to join a construction firm in New Hampshire. In May 1941, 1942 file application for a 1st Lieutenant's commission was "in the mail". The correspondence which this caused was a series of government paper stacks and for a time it seemed that the War Department was denying the entire file to this lone New Englander. Col. Fisher's interest in him came directly from the fact that he had recently been working on airports throughout the New England area. He was commissioned as a 2nd Lieutenant on the 2d of September and proceeded at once to Wiesbaden for his period of training. He reported to the section on October 17th. Johnson was assigned to the Troops and Operations Section to assist Major Hughes. One of his duties was to supervise the specialist insertion program of between four and twelve men of an engineering crew. He had initiated this program from Major Stimp, who by 1944 fall of 1942 had succeeded in establishing a formidable list of men, many of whom eventually became integrated ultimately in the section.

Under this program, Private Walter A. Johnson was recruited from the Reception Center at Camp Grant, Ill., and was transferred to the First Air Force by Direct Special Orders on the 24th of October. Johnson was assigned immediately to work with Major Driscoll in "Troops and Operations." The growing size of this section



LT. FRANK W. MARZEC

INCREASED STATURE

would never him from now on. Johnson was followed closely by Pvt. Max Hanchfield who had been a civilian brought in with HQ, Army Air Forces. He was informed early in October at the request of Major Cleap, he reported as Captain Hanchfield and was assigned to the construction drafting section. Hanchfield would remain in that section until ordered overseas approximately a year later. He was transferred as a Captain to Col. Fisher from Major Hinch of Headquarters Army Air Forces for extremely sober individuals and well equipped to carry out his duties -- in that capacity. Colonel Fisher found him exactly that.

From the Construction file of November the following extract is reproduced: "It is requested that the Post Engineer, Mitchell Field, be directed to install necessary camouflage lighting in Building 714 at Mitchell Field. The Engineer section of these headquarters will verify that building is not after November 17, 1942, and the installation of the requested lighting is essential to the operations." With this note, the Engineer Section found its final home.

On November 2nd Privates Frederick J. Bush, James S. Gathman and Joseph W. Johnson were shipped from Camp Upton, N.Y. Bush remained only 3 months, working as a typist. Visual difficulties and severe eye strain led to the transfer to the 307th Engineers and the Army administration of Captain Arthur E. Jones (former member) on the 10th of January 1943.

Gathman, classified as a basic private, was chosen by Major Cleap for the post of construction specialist manager. Gathman was familiar with a thorough investigation by the FBI before being allowed to carry out this highly sensitive mission. In his spare moments he acted as assistant to Corporal Johnson on the Technical Library Missions and Intelligence reports. It would be Private Gathman's pleasant duty to brief any officer who retained an intelligence document over the allotted 10 days.

Private Johnson was assigned immediately to Sergeant Roselli and worked for a great while in the Supply Section. His background with a refining company in civil life where he acted as a general function in everything from storage filling to solvent usage would be a great help to him in his new duties.

Private Albert Blumenthal, the last of the specialists transferred for 1942 entered the scene on December 8th. He worked background checkered bookkeeping - typing and a short stretch in a defense plant. Blumenthal had appeared in September at the office and was given a typing test by Sergeant Cleap. The latter, favorably impressed, gave the go-ahead signal and Major Cleap requested his assignment to the Section. For awhile Blumenthal was featured as a runner and spare typist and was transferred finally to the Camouflage Section when Evans and Roselli left the Section for the 307th Engineers in the spring of 1943.

The Table of Organization had long authorized 11 officers for the section, more than sufficient for the general run of business. But aside from the STAFF duties Col. Fisher viewed the thorough training of officers for staff positions as an equal obligation. With the rise of Army schools opportunities broadened considerably and many of the most essential men were given the additional advantage of attendance at one or more courses. Recruit as this practice was in crippled the section badly at times and to remedy this situation a tentative request for additional officers was forwarded to Washington. This proposal, first broached in August, would place 5 officers over and above the TO allowances within the Section for the purpose of learning staff routine. Informally, the idea was either to use these men up within the section as staffers or to assign them to higher ranking officers or to send them project officers out after an induction period of training. The authorization came through on November 4, 1942. Lt. Col. Wearey, of the Directorate of Base Services, Washington, D.C., wrote on that date: "The purpose of this pool is to provide officers for Headquarters assignments with two terms or replacements for officers on present staffs who are released for base force assignments. Future section officers would enter under this arrangement."



COL. JOSEPH JOHNSON

INCREASED STATURE

In the year ended to the Fall, two officers from Officer Candidate School at Fort Belvoir were ordered into the Section. 1st Lt. Ralph M. Maxwell and 2nd Lt. Robert A. Williams had graduated in the 1941 U.C.S.-Course. They were assigned to Mitchel Field as Officers and spent a month with the 91st Air Engineer Air Force Headquarters Grouping in the Dental tract. Here the work was not too oppressive as the unit under Lieutenant Maxwell was just forming. On the 21st of November both officers were ordered into the Section. Maxwell soon after was sent to the Supply School at Governor's Island where, after ten hours would be required to fully train him giving him a children's crew + 10% more, he became Capt. Because right hand was. Wilson on the other hand was stationed at the front desk opposite Major Flory to ease the burdens of the Sectional and to replace Captain Flory who had been detailed to the Camouflage Course at Fort Belvoir. On the 11th May he was to pick up the Camouflage Section which had been dropped hastily by Captain Jones & who had departed for an overseas assignment to Midway. Wilson remained as the assistant executive until the departure of Lieut. Koenig. It was the success of Maxwell and Wilson which convinced Col. Fisher in fullness appreciation of U.C.S. On numerous occasions he expressed himself in full accord with the training and large proportion of the future officers would come from this source.

The next and final arrival of 1941 was a Reserve Officer, 1st Lt. Stanley Van Cottway.

One of the towns, Mass., Van Cottway, he had a background of Engineering learned at M. I. T. He also had had three experiences with the 92nd Air Provisional Airborne Engineer Regiment at Westover Field and had had four other assignments previous to being assigned to the Engineer Section on Dec. 20th. The officer was in one of the periods of re-shuffling at this time and Van Cottway, much to his surprise, was ordered to the Camouflage Section and one week later sent to the Camouflage Course at Fort Belvoir. Then in February he went to the Supply School at Governor's Island where he remained for four weeks before he would be assigned to construction, where his continued passion for collection of engineer catalogues and supplements frequently contributed with others with added libraries of all free all parts of the U.S.

The year of 1942 also brought with it the following promotions for the officer personnel. 1st Lt. Flory became a Captain AG/AD by a War Department Special Order of 2 May, with the promotion backdated to 1 March. On 11 May, 1st Lt. Fisher and Captain Flory each was authorized of his promotion to Colonel and Major respectively back dated to 1 February. 1st Lt. Persons became Captain Persons on 27 May, and, on Material Day, Captain Belke and Hughes were made Majors - 1st Lt. 1st promotions also were backdated to 1 February. The year of 1942 had been an auspicious year for the First Air Force Engineers.



PVT. ALBERT A. SAWORTH

CONSTRUCTING

"Bring wood and build the house and I will have pleasure in it," said Jesus, Lk. 12.

In the beginning, the Office of the Quartermaster contained no Construction Section. The offices which would come to this section in time were not merely to live with traditional Quartermaster functions. As a matter of fact, so until the great construction period at the onset of the war, construction other than fortifications was a province of the Quartermaster Corps, in which the Corps of Engineers itself had no concern. The administrative processing of requests for one - division fell to the Q.M. Section, which prepared a requisition for a new barracks or new hall or hospital to make the road way as it would seem to indicate a tank or a cook-stove or a supply of latest paper.

The major constructional progress of the pre-war mobilization period was entirely planned and ordered by the higher echelons of the War Department. Construction ordered in that day was dictated by the needs of the existing Army, and the overall training picture was the basis of expansion. Requisite fall went heavily on barracks construction to house the growing Army. Characteristic buildings of that period were the standard mobilization type, wood-framed and raised with wood siding. Such barracks building in that intensive way was essentially heated and contained sanitary facilities sufficient for its occupants; aircraft construction was not attempted on the scale that would come later. The number of aircraft available to the Army was pitifully small, and up to the greater part of one generation of aircraft was reserved for foreign countries. Aircraft to fly from large numbers of airfields simply did not exist.

Of course, the builder of the First Air Force was considering a variety of potential airfield sites. To that extent, at least the need for airfields when war should come, was foreseen. Also a few new fields, such as Weather, were being constructed and developed under the normal long-range plans of the War Department, but the great period, when military airfields would break out on the face of the land like a rash of welts, was not yet in sight.

Thus, the picture on the Title of December, 1941. The First revision to the author of war was the deadly fear of raids along the East Coast by long-range German bombers which would presumably take off from bases in Norway or from Sweden. To meet this threat, the War Department ordered immediate construction of floating facilities at scattered East coast bases to an

estimate the invader's strength, which it was hoped could destroy or burn back the expected invaders. This decree was the initiation of measures dispersed around airfields in the hope that bases might be stabilized in those fields upon the airfields which would be the certain preliminary objectives of the expected invading force.

In this situation time did not permit the leisurely construction of mobilization-type buildings. Speed of production and saving of effort to plan as much as possible in a short time were the primary desire. Out of these needs came the idea of operational construction was born. This term covered a multitude of meanings. Initially it meant wood frame, one-story structures with dirt floors and bare paper covering. It also included usually transported canvasable buildings inherited from the CCC program of the 1930s. These made the qualities of natural heating and insulation in warm climates. Buildings from them in moderate heated by pot-bellied stoves sitting in the middle of floors, and laundry facilities for the occupants of a half - dozen or more barracks would be concentrated in single buildings, usually located as far as possible from the individual buildings they were designed to serve.



CAPT. NICHOLAS S. STRELAKOFF

CONSTRUCTING

Construction had by this time become a function of the Corps of Engineers, but was still not a concern of the Engineers of the Strategic Force. As a matter of fact, the First Air Force itself was not the initiator of these emergency programs. Little known exists of any members of the Engineers with construction at the beginning other than recommendations for selection of aircraft sites capable of development. The engineering surge of the Engineers' Site Administrative matters of construction appeared early in 1942, when the War Department, realizing that the inevitable in the emergency defense construction program could be resolved sufficiently only by legal action, permitted the Eastern Defense Command to retain a team in the ranks of the Division Engineers, which would be used for emergency projects at the request of Air Force Command. Any requests, presented through the Headquarters as emergency projects, were answered with the very technical matters pertaining to paving on airfields, extension of utilities and the like. The personnel of the A-E Section who would normally process all papers in this matter were lost in the Foreign Ministry of Technical Engineering. Colonel Zane, the Assistant Chief of Staff, A-E, with leave in his arms, pleaded with his good friend, Colonel Fisher, to prepare all papers that had to be written to the Foreign Longue. This began the Construction Section. As this function grew, it became too involved to be handled in the Adjutant's spare time. A small "general engineering" section appeared in the Engineers' Table of Organization, but see Chapter of the Table of Organization.

Very did not anticipate that the base would cover the substantial duties which would now be the Construction Section. However, "General Engineering" was to be the nucleus of the Construction Section. It took form with the arrival of Captain Sette in the Spring of 1942. Both major staff and two divided their time between construction matters and other duties.

In the initial work of this group, one of the most serious aspects of the First Air Force Base Command appears. As has been previously mentioned, the Director of the First Air Force served also as the Engineer of the Headquarters First Air Force Base Command. Details of communication in construction matters were from bases through the Base Command to the First Air Force. When any document arrived that a base requesting construction of an enlarged guardhouse, Captain Sette and Lieutenant J. M. Scott gave serious consideration to the article and issued upon it the considered opinion of the Base Command or the author. Then they put their seal on it, copied to the other side of the base and gave consideration to the same matter. Then the stamp of First Air Force and indicated the official opinion of First Air Force on the paper, in case. This cumbersome arrangement was of short duration. By May 1942, it had become apparent that the Base Command facilitated by too much the services adequately performed by Headquarters First Air Force in the area, the First Air Force Base Command was splitly dissolved.

Construction matters in the First Air Force went on in this slow fire until June of 1942, when the First Air Force became the initiator of construction projects on a large scale. At this time, the Command, having been charged with durable and specific millions of training and defense, was told to effort to write the conditions for construction needed to carry out its mission. The first group of projects it prepared were for the development of bases suitable to the divergent needs of an Air Support Command, a Fighter Command and a Bomber Command. All would require long landing and technical facilities, tailored in all cases to the characteristic requirements of the respective Commands. Dispersion facilities for aircraft were a common requirement. Bases of the Air Support Command required runways of unusual width to permit multiple take-offs of aircraft. Bomber Command bases, on the other hand, required ranges of unusual length and landing power to permit the take-off of heavily laden aircraft. An additional requirement for Bomber stations was the provision of safe storage of large quantities of materials to be used against bombardments.



CAPT. WILLIAM T. LAWRENCE

CONSTRUCTING

Here the Construction Section played its first major role. It worked closely with the site heads of the several commands in determination of the planes to be developed. When the requirements of the using commands were set, the Engineer Section drew up the programs of construction.

Concurrently the Civil Service Administration engaged huge appropriations from Congress for the development of civilian airports which might affect military usefulness. Much of the airport construction needed by First Air Force could be accomplished within the CAA program, but at the same time many requirements were beyond the scope of its authority. The work often had to be accomplished by the United States Engineers Department, employing CAA funds, supplemented by War Department funds. The consequent complications of analyzing and dividing programs were many and various. Coordination of these overlapping activities was the work of the Engineers. Colonel Fisher's long association with the Corps of Engineers provided very intimate personal contacts with the Division and District Engineers. This personal touch accomplished integration of cooperation which will perhaps never fully be evaluated.

In the continuing race to obtain as much construction as possible as quickly as possible, the Board asked the approval of building layouts to their site selection offices. The flying officer heads of these boards, unfamiliar with visualizing detailed projects from letter plans, did not always detail all their requirements. It therefore became a practice for an officer of the Construction Section to consult with each Site Board in order to improve the quality of the layouts. This became one of the first duties of Lieutenant Stulleroff, who entered the section in June to relieve Captain Jernett at the end of his construction duties. After he became familiar with the individual requirements of the tactical commands, the Lieutenant visited the District Engineer offices and gave on-budget layout approvals independently. On the first inspection trip to a District Office, he was greeted by the District Engineer with a bitter complaint. "My dear Sir, the Commanding General, First Air Force permit classified to be represented in the vital matter of layouts by a 'young lieutenant whom',," and "Where is Harry Fisher?" asked the puzzled engineer. Stulleroff explained that Colonel Fisher's busy pressing duties did not permit him to travel freely enough to give personal attention to these matters. He then visited the general personally by informing him that the Captain approved fully.

He had descended from the members of the "young lieutenant whom" to those of a second lieutenant. This author's latest appraisal would make the duty of the Engineer Section.

The work load tended to heavy in the succeeding months that the officers of the Section were entirely unable to cope with its volume. It was then that Colonel Fisher's policy of selecting and classifying and re-classifying to obtain superior enlisted personnel paid big dividends. Many of the papers remaining from the Section during the summer of 1942, and thereafter, would be the work of the pens of sergeant engineers and so on.

In the possible stages of the construction program, channels of communication were long and circuitous. Letters started in Headquarters, First Air Force, proceeded to Headquarters, Eastern Defense Command, for review, thence to Headquarters, Army Air Forces, for authorization, thence to the Office, Chief of Engineers, for issuance of a directive, and down through the Division Engineers and the District Engineers to the Area Engineers, who finally accomplished the actual work. So much correspondence and cycles were entirely disproportionate to many of the minor subjects involved. This situation was not peculiar to the First Air Force, but was common to all commands. In recognition of this condition, the

S/NOT. WILLIAM E. McINTYRE



CONSTRUCTING

War Department determined on a policy of decentralization of construction authority, which resulted in the issuance, 10 July 1942, of G.C.C. Circular Letter No. 1085, which permitted Air Forces and similar commands to apply directly to civilian engineers for projects having an estimated cost not in excess of \$50,000. This letter would have profound effects on the operation of Air Divisions. Not only did it simplify procedures, but it also multiplied staff power. Major administrative simplicity, the subjects of well thought out designations would be handed over to installations; afterwards would be placed on staffs, thought to produce a starting volume of paperwork. Letter 1085, on the other hand, was to prove of immaterial value in the succeeding progress of the summer and early fall of 1942, when Training Centers would be built up throughout the First Air Force for Army units of the Army and Service Areas, namely Engineers and Signal. It would be useful, however, that Fall in constructing new buildings or in converting existing buildings on Army bases, to accomplish the newly adopted R.A.C., but... the biggest harvest from Letter 1085 was yet to be reaped.

The autumn of 1942 brought a distinct change in the character of First Air Force construction. The first trouble divisor came with the early days of late September, listing areas of complaint over the inadequacy of means of operations-type construction. In these personnel in the ranks of a northern winter were bound. Technical commanders were the first to take their voices. Formal requests from Base Commanders and adverse reports from Medical Corps, Supply Corps and even Inspector General disclosed, letter 1084, stated, added, "Instituted by successive 24-hour training requirements by buildings as recently, the most noticeable splits among the Army Commanders were caused other requirements, but one thing that was popular, when supplies of roads and rails were issued and got, a certain aspect of the most recent action. It is the fact that the Air Review Corp. Visits between the most widely separated bases were at least a matter of days and were travelled with the wings of the transport plane. A baseball diamond could not be constructed without the Commanding Officer of Federal sending a football stadium. As news of such improvement obtained by the Army was heralded abroad, a run of similar requests from other nations followed as rapidly as day follows night. The age of "People's building" was upon us."

Early in this year, in October of 1942 to be precise, the word had a construction, Major Davis and Lieutenant Colonel C. L. Wallace, the former Director and McMurtry, the additional authorities, as the lead team,

Last Fall and early Winter were characterized by the alterations of the big base construction process of the Army. The need of necessity to follow in the approach used to measure had a rather difficult in the very earliest War Department strategic directions, not in the least to obtain beneficial use of existing warlike facilities. Little actual work had been done by the Interim of Spring and夏, but the time had come for all construction progress to be reviewed. First results were carefully studied to see which should be revised and which would help in the planning to justify the cost of revised. Other factors made the impact of both original and later were minor supplies, which were often immediate from the production of large concentrated contractors, aircraft manufacturers, who were frequently not beneficiaries also be accessible heavy losses, and smaller for the planning and much equipment, which was becoming available in quantity.

On the 11th of November 1942, came broke into the construction picture a letter from Headquarters Army Air Forces addressed to all Air Force Commands, enclosing that additional construction had now been authorized for all present and anticipated needs, and stating flatly "The programme of construction must now be brought to a conclusion". The letter declared that all demands would be given until the first of December to submit, in centralized form, a complete analysis of all of their construction require-

CAPT. J. S. McFARLAN



CONSTRUCTING

ments. After January 1st all requests would be subject to review by the War Propagation Board. This review would not only cause delay, but might also result in complete disapproval. No better means of halting the construction of the Base Commanders could have been devised than this letter, born tried. As such, the author is requesting the "last letter of protest" as an instrument of warfare bidding.

In this effort, he and the group of contractors, exercised tact with the host of masters, but the rate of world events was against those who attempted to stop new construction at this stage of the game. It was late in 1942 that reports of combat experience began to arrive in appreciable quantities. All pointed to a need for radical revisions in training programs and operating procedures. The paramount deficiency stressed was lack of individual proficiency in the employment of individual weapons. This criticism extended to all classes of personnel with one exception. The man who fired a rifle was to never fire his brother in this respect than the man who aimed the flame gun mounted on a fighter plane, or the bombardier who impeded with his anti-aircraft the return point. For a position of posts, surveys were made at base after base in the central Eastern portion of the United States to find large areas of land where small arms could be fired at targets without endangering the closely packed civilian population. Similar need was

for bombing targets, and at the same time the Fighter Command Recovery Schools were established. These were base areas covering tracts of land each exceeding 1,000 acres adjoining the Air Forces at Hillside, N.J. and Westover Beach, N.Y. On these tracts were laid out several working ranges for air-to-ground gunnery and simulations of all kinds of military ground installations to furnish practice in aerial strafing. New theories being developed placed huge emphasis on the employment of synthetic training devices. These were, in time, to become a major element in continuing progress. In the period under consideration, it first became necessary to provide special buildings to house these devices.

A need was also felt at this time for familiarization of civilians with air-to-ground combinations of the type employed in combat zones. This was an additional and far-reaching program, highly lucrative in character. Two groups, a civilian equipment-equipment agency and a military installation agency specially created under another Command, were working hand in glove to plan for the project before a whisper of its existence reached the ears of the Engineers.

Because this project contemplated no construction at excess of sites, the resulting share was to become a factor of grave concern to the construction section. The technical installation agency, far from any estimate of cost and liability indifferent to plans for orderly procedure, pursued an utterly independent course. It made unauthorized purchases and commitments to land owners. Its field representatives were commanding decisions without informing others. It changed the plans and policies daily. It even presented to state governments to the State Engineers a Citizen's Committee headed by the State Engineers themselves to compute, but received conflicting advice at every turn. Some districts sought approval of layouts and acreages of more than that agency, others through their agency, others through its higher echelons, and yet others through their own higher echelons. A choice few districts correctly sought these offices of the First Air Force. Unwilling to let slip such a golden opportunity to bungle, all save one of the organizations, charged by law with the acquisition of real estate, contributed gloriously to the confusion. One of these districts had delayed the acquisition of sufficient parcels requested at the time having waited consideration of actually available alternate sites of the one proposed inspection. Another, utterly confused in the understanding of the complicated boundaries, issued joint regulation for weeks, while it failedly and unnecessarily sought approval of each site from an agency concerned only with



TECHAN RALPH L. BATTAGLIA

CONSTRUCTING

engine building had to be limited and tentatively determined—those which were truly justified had to have the justification developed and presented to examining agencies. In many cases, no policies existed which were applicable to the requirements requested and it became necessary to seek the formulation of policies. Approval of layout plans for all proposed construction had to take place before the issued prescriptive of the design.

When the Board were interviewing our systems, it became apparent that in the vastly expanded Air Forces a complete understanding of necessary safety provisions for flying of live ammunition had not even wholly disappeared. The layout of a desired rifle range would be submitted by a base commander to the Headquarters. The Director should examine whether which matter the issue of justifying out that in this particular case many more soldiers could be expected to land in the area west of U. S. Highway Number 130. Due to the fact were the correspondence. The next proposal for the aforementioned rifle range would pass the scrutiny of command only to receive an impossible sentence to pay what compensation or to rechristen areas, a claim of much essential use frequently required in those areas which were finally cleared with success. The process was entirely too long and a terrible burden to the administration of newly-created facilities. In desperation Lieutenant Shaffer submitted himself to produce safety requirements, he developed the practice of selecting safe firing locations in person in the field. Eventually most Army facilities constructed in the first Air Force assignments of military design.

A Design Section while the Construction Section reached its initial development during 1943. Plans for transient facilities were developed close in connection with numerous authorities. These included dental laboratories developed for the European and housing for transient units designed for fighter and later for heavier bombers, and development of designs for the integration of allotted blocks of operating rooms and dormitories into single structures.

Through the year 1943 the Construction Section profited much from Colonel Flamer's plan of personnel rotation. Upon Lieutenant Shaffer's departure from Construction at the end of January 1943, that subsection received the first of an interim series of student officers, Lieutenant Stanley R. Fanning, who would remain about two months before passing to the Executive Section. He was followed in turn by Lieutenant Stanley E.

Van Gorder, who held forth in Construction for three months until his departure in July to the Aviation Warfare Center at MacDill. After him came Lieutenant William H. Somay, who remained during July, and Lieutenant James W. Johnson, who assumed the Construction portion in August, but that is a later story. Under Colonel Flamer's theory of officer training, each new officer to serve in the Section was to spend a period of approximately 12 days in the Construction portion because of the opportunities for administrative training which arose from the great volume of formal correspondence carried on there. Whether that training was always 100% effective is questionable which might be disputed at their great length, but certainly it is true that the productiveness of the Section was greatly increased by the presence of these officers, who could and did carry so much of the burden of routine correspondence native. Valuable contributions to the work of the Section were also derived from the topical skilled personnel. Miles, records, and technical and assembly of pertinent Engineering Intelligence were the fluids of Sergeant Langridge, who was only succeeded by the ever-reliable efforts of the well-known bad-tempered, Sergeant Hugh McLaughlin, corporal Davis, and Pfc. Grimes. Technical authority held forth in a field of his own, unswayed largely with the development of ranges and the relevance of data on policies. The small work in the Building and Design Section fell largely to Corporal Max Rosenfeld, who was only succeeded upon his departure for overseas by Private Joseph Schlesinger.



LT. STANLEY R. VAN GORDER

CONSTRUCTING

the civilian construction crews can run the risk of the preceding paragraph since all the construction associations... This specific day fell to Vice-Jon Rhee until his departure to Korea. Thereafter, Vice-General Koo, who had long been with the Republic, working for all sections, would give executive attention to construction matters.

Early in May 1952, Headquarters Army Air Forces declared in a letter that the construction budget for fiscal year 1952, which would start July 1st, had to be sharply cutted and that funds in the government's AF budget would be applicable only to projects which could be placed definitely under contract before June 30th. At that time we set up an absolute baseline for construction projects which could hope to be under contract within that time and First Air Force converted all funds to assets before the end of May complete cancellation requests for all construction projects to proceed with the maximum. Relatively this series of cancellation of requests would mark the end of AF major building. From then on, AFHQ would be bound by construction orders from bases not affected by major operational changes.

However, this was far from ended the era of construction. A series of major changes in the structure of First Air Force was soon done in the spring. The defense situation had stabilized and training was paramount. The Fighter Command had

long felt hampered in training activities by the prevailing bad flying weather of the northeastern portion of the United States, in which no map of its activities took place, because the bases, having been selected mainly for defense reasons, were located there. Near the end of summer, three new bases took place which opened the way to new progress of construction. First was the forming of the Central Air Defense Training Center for the training of anti-aircraft crews in conjunction with operational Air Force units. This involved major construction of two large facilities under simulated field conditions in the vicinity of Fort Dix bases. Two other units concerned about simultaneously the end of the Anti-Submarine Command and its reorganization as 3 Bomber Command, assigned to the First Air Force, to conduct operational training of heavy bombardment units and the final release of First Air Force from its defense mission and the severance of its relation as a subordinate unit of Eastern Defense Command. The first of these events created a need for the establishment of complete new bases, preferably in a climate most favorable for flying. The separation from EDC opened the way for the Fighter Command's long desired transfer from the bitter winter weather of the northeast. The new units were in a bad example of constructed and moved. Bases in the south were created from the Air Service Command and the Third Air Force and northern bases were pulled off on air transport command and the Navy, and even closed down to standby status under Air Service Command jurisdiction. Many of the bases required in this separation of units were almost totally lacking in all kinds of needed facilities. Construction programs were initiated, comprising the buying of thousands, and with it the provision of all kinds of recreational facilities. Even flying F-84E bases in far major alterations. The commands engaged in training expressed some at the thought of flying fields where aircraft must be parked on stepped hangars and large areas of parking space were constructed. The subsequent CDR construction program was scarcely well under way when both Bomber and Fighter Commands shifted from operational training to replacement training. Therefore, there would be no further training of whole units. Training would confine itself entirely to individual air crews. This change radically altered the makeup of training organizations on bases. Moreover, the new type of training was on a mass scale and the organizations were greatly enlarged. A second wave of massive construction followed immediately on the heels of the first. The final major construction to new locations in 1953 was a shift at year's end of War Department policy regarding maintenance philosophy. They were no longer to be administered under a separate com-



Lt. JAMES W. JACKSON

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and, but would become individual subordinate units under the Command for which they worked. Very few sub-departments were formed under this policy and further construction ensued.

Right at the beginning of the final spurt of construction in August of 1943, the First AF Force lost its original Engineer. Colonel Fisher was transferred to a higher headquarters and was succeeded by Lieutenant Colonel Awenski, recently returned from overseas. As well had Colonel Fisher organized his Section, that the transition occurred without the slightest interference with work. No change in the operations of the Construction Section was felt. Simultaneously with the departure of Colonel Fisher, the Construction Section received its last student officer of the year, Lieutenant James W. Jackson, who had been in the Section about six months working with the Specifiers. He was the one student officer destined to become an integral part of the Construction Section and to continue in it after his period of apprenticeship. At a matter of fact, his abilities were too greatly evident and in March of 1944 he was to follow Colonel Fisher to Washington.

In 1943, the basic newly acquired in the constructing of that period had to be the subject of complete survey and reconnaissance to determine what construction was needed before it could accomplish the mission. Detailed plans for the development of the basic had to be made. These duties fell to the engineer. The urgency with which new construction was required called for instant approvals made in the field immediately after work was authorized. These requirements installed over 2500 duty for the construction officers than they had ever had before. Still other developments added to their duties. Details of technical training were constantly changing. New types of gunnery ranges, designed to train specific specialties of firing, had to be laid out and constructed. Details on systematic training devices was greatly enlarged. The design section under Construction kept new to plan ranges and training device facilities.

This series of process reached its culmination towards the end of 1943. This was to open with a firm determination on the part of Army Air Forces to put an end to new construction authorizations. A rigid cessation of construction was received from higher authority, but communication with a new stereotyped phrase of certification which must be contained in every construction request that hoped for favorable

consideration. Such newly prescribed phrase was more stringent than the last, and further blunted the process of construction which might be approved. It was decided that any work while projects, respectively needed to promote flying safety or to put an end to wasteful practices, could not be made the subject of the rigidly prescribed certifications. Construction Section activities, therefore, could not be described as compilation of double-take. Lengthy explanations of why projects should be approved in the absence of required certifications before the order of the day. Refusing of projects to higher headquarters was multiplied and even the messages of Circular Letter 1069 were disseminated by pressuring, which carried all projects into Washington Headquarters for review. It became apparent before 1944, was very old that construction was really ending to an end.

The one activity which gave evidence of continuing was entirely new to the Section. It consisted of review of regular utility projects, which never before had been within the province of the headquarters. Behind this development was a conviction on the part of the War Department that the policies were being circumvented by the application of regular utility funds to projects properly classifiable as new construction. Since the beginning of the year 1944, the practice has grown so the part of the Service Commands of submitting a great many "D" and "G" projects to Air Force Headquarters for review. At the present moment, this practice is on the increase and gives signs of becoming slightly the principal duty of the Construction Section.

The end of the year 1943 brought changes in the personnel of Construction, with the departure of Colonel Awenski, Colonel Bell relinquished charge of the Construction Section and became the Director. His place having Construction was taken by Captain Shalleroff, who was assisted by Captain Webster and Lieutenant Johnson. The beginning of the new year brought the assignment of two additional student officers to Construction, Lieutenant Joseph K. Full and Phillip H. Cunningham. The departure of Lieutenant Jackson in April, for Headquarters Army Air Forces, and of Lieutenant Full, in April, for an overseas assignment, left the Construction Master in the present day, Captain Shalleroff and Lieutenant Johnson, Technical Sergeant Langridge, Staff Sergeant McElroy, Corporal Burcham, Mr. Sorenson, PFC. Sibley and Miss Priscilla Roberts.



Lt. JOSEPH R. FOSS

PFC. JOSEPH WOZNIECKI



Chapter 9

MATURITY

"...but when I became a man, I put away childish things."

I. Ceremonial Drill

With 1943 the Engineer Section was of age. During this year some twenty-eight members would be added to the roll and on the other side of the ledger there would be many departures, significantly this is the year to which all of the six guards of Regular Army men, with the exception of Sergeant Hollaway, leave the Section for overseas assignments. It is to part the fulfillment of that portion of Colonel Fisher's vision which turned men for combat staff work. It is also the year of great change both in the outside of the War itself and within the Section.

On the 5th of January, Private Sam (Sam) Williss reported and was assigned immediately to Captain Forn and Lieutenant Russell for work in Supply. Williss was a Texan who had done advertising work with the Texas Employment Commission in 1942 and had previous experience in the Real Estate business. He was obtained by the Engineers from Camp Joseph T. Robinson in Arkansas. On the 1st of March, he was promoted to Private First Class. In May he became Corporal Williss and on the 1st of September became 8th Sergeant. Seven days after Williss, Private Fred K. Roberts, coming through the Special Selection Program, arrived and was assigned to the Supply Sub-Section because of his former occupation as layout and advertising artist. Roberts' versatility aided him in the rearrangement of the filing system which occupied much of his spare time. The remainder was consumed in collaboration with Sergeant Hollaway.

A few days later, Major Robert King departed from the office to serve with the Anti-Torpedo Command and Captain Forn transferred from the Camouflage Sub-Section to the Executive post which he would hold until the first of September when Major Daniel J. Hughes relieved him. At the same time, Forn was promoted from Captain to Major.

The last few officers to enter the Section had come almost entirely from Fort Belvoir, Virginia, with a few Officer Candidate School at Camp Devens, Massachusetts. DeGraff, Hood, Maxwell and R.H. Wilson were representative of this group. On the 21st of January, three new officers from the Engineer Board reported to the Engineer Section on orders from the Office of the Chief of Engineers. These were 2nd Lieutenants Stanley H. Freiberg, Robert F. Betts, and R.S. Williams. Freiberg in civilian life had been a commercial artist and had had a thriving business in Chicago. Upon induction into the Armed Forces,

he was assigned to the Infantry and proceeded from there to Infantry Officer Candidate School, Fort Benning, Georgia. Upon graduation, he applied for Camouflage Training at Fort Belvoir in an unassigned status. Upon completion of this course he was assigned to the Engineer Board and worked on terrain models for aircraft overseas. Freiberg was assigned to the Construction Sub-Section upon arrival at Mitchell Field. On March 1st, he was detailed to temporary duty with the 4th Air Force Intelligence School, New Haven, Connecticut for the six-month course and upon his return was assigned to assist Major Forn. In line with Air Recruiting training he was transferred on July 9 to the 5th Photo Intelligence Detachment at Mitchell Field. He left there in the Fall for a nine-month assignment.

Lieutenant Betts was a commercial artist in civilian life from Buffalo, New York. Upon induction into the Armed Forces, he was assigned to an Engineers Combat Battalion at Camp Shelby, Mississippi. He was detailed to Officer Candidate School at Fort Belvoir, Virginia, receiving his commission early in December, 1942. Lieutenant Williams, a music design teacher at Dartmouth College, upon induction was assigned to a General Service Engineer Regiment at Camp Claiborne, Louisiana. From there he proceeded to Officer Candidate School the latter part of August,

LEUT. STANLEY H. FREIBERG



MATURITY

receiving his commission late in November. Both officers were detailed to Camouflage School and 114th Design Section of the Engineer Board, and from there to the Engineer Section, Headquarters, First Air Force. Upon their arrival at Wright Field, Brinkley was placed in the Operations Sub-Section in charge of special inspection and assisted together with Lieutenant Charles Williams became assistant to the Camouflage Sub-Section to First Lieutenant Major ABAC and retained that post later under Captain DeMolay.

The Camouflage Sub-Section was further augmented at this time by Private John Levine, one of the preeminent young American artists. Levine was retained for the Section through the special inspection program and at the personal request of Colonel Fisher. The Colonel had seen his work and after much correspondence with Levine's agent, Mrs. Palmer, of the Duncan Galleries, requested the Adjutant General's Department to assign him immediately to this Section. Levine reported on the 20th of January.

During 1942 Colonel Fisher had proposed the name of Master Sergeant George L. Lyle for Warach Officer. His appointment was through late in 1942 and Sergeant Lyle was relieved of the Chief Clerkship of the office, his place being taken over temporarily by Master Sergeant George Karpinski. On the 20th of January, Karpinski returned to the Airport Section yielding the post to the returning prodigal, Master Sergeant Walter R. Brinkley. For a year and a half, Ser-

geant Brinkley had been working in the Beginner Section of the 114th Air Force, which defended the Panama Canal Zone and the Caribbean area.

Brinkley was followed, in mid-February by First Lieutenant Horace J. Johnson, a graduate engineer from Purdue with eighteen years of excellent professional experience behind him. Johnson entered the Army initially reporting for active duty on July 2, 1942, at Chicago Field, Rockford, Ill. He was ordered to Wright Field on the 6th of January 1943 and arrived here on the 27th of February. Lieutenant Johnson had hardly set foot in the Section before he was ordered to Fort Belvoir, Virginia, for the eight-week Field Officers' Course. Returning to the Section on April 20th, he was assigned to the Operations Sub-Section in charge of inspections and projections. His duty in the following months would involve detailed inspections of Engineer units of the First Air Force and the writing of Technical Reports.

Five days later Private Raymond A. Mangual, a specialist infantry, reported. The letter requesting his assignment to the Section was written by Colonel Fisher himself. Sergeant Mangual for sometime had been gathering together the nucleus for a cinematographer's pool and it was to this that Mangual was assigned.

Between the arrival of Mangual on February 6 and the arrival of Karpinski on Mar 1, there were two rather important departures. 1st Lt. Weyer, who was transferred to the 309th Engineers Aviation Camouflage Battalion; and after almost a year with the 309th would be assigned to the Recreational Photo Intelligence School and transferred to the Air Corps for duties with an Intelligence outfit overseas. Captain John A. Wilson was transferred to Headquarters USAF - Personnel; this assignment would be an extremely fortunate one for the Section as it provided direct contact with higher headquarters in the matter of transfer and assignment of Beginner Personnel of the First Air Force. Both of these officers had served the Section well during their stay here.

Mr. Gause, who served the Section long and well as a distinguished interpreter of ABAC and ABG instructions left the Section on the 20th of April 1943 for transfer to the Ground Forces. Gause was an old Beginner soldier of the uncommunicative type who never was able to reconcile his former Regular Army training with the more recent manners employed by the Air Forces. He applied for and obtained an assignment to an Engineer Detachment situated at Camp Pickett, Va. The first communication received from him at the sec-



CPL. RAYMOND A. MANGUAL

MATURITY

and himself indicated that he had passed from doubt and uncertainty to unquestioned happiness. Even the blouse, a real one, warmed his heart, and he stated in effect that he was now able to carry a real burden instead of a mere photograph record. Early in March at 1944, Ladd departed overseas with his battalion.

On the final day of April 1945, the Engineers Section received from the Reception Center at Camp Spring Private Melvin E. Peterson, Peterson came in the Section as a stenographer in the general pool; later he transferred to specialized stenography in the Supply Section. The duration of his stay within the Section was slightly less than six months. He departed on the 17th of October for Air Cadet training at Greenlawn, N.Y.

On the first of May, Private Nathan Harriet entered the Section from Fort Meade, S.C., for assignment to the Art Department of the Commandant's Detachment. Six days later, on May 10th, the Section was occupied by a contingent of 7 new stenographers direct from the Army Administration School at Louisiana State University in Baton Rouge, La. The assignment of these men was one of the very few unanticipated and unplanned additions to the personnel of the Section. About two weeks before this, First Air Force Personnel had notified the Colonel that these men were available for assignment and were accepted with alacrity. Accordingly, PFC's John Julius Connelly, James W. Gandy, Samuel A. Gerry, Leonard G. Dufresne, Kenneth J. Behmer, and Theodore J. Scholtis arrived. Only the first and last named made any impression upon the Section. The remaining 4, the brothers Gerry, Dufresne and Behmer were transferred a week later to Headquarters 1st Army Engineer Aviation Basic Training Center time at Barksdale Field. Scholtis remained with the section as stenographer and clerks with the Operations Section until the 1st of February 1944, when he was detailed to Officer Candidate School. The distinguishing trait about all of these men was their extreme youth. Of the two that remained, Connelly was 19 and Connelly 21. For the most part all of them were serious and conscientious workers.

May was also a great month for departures. The 30th Engineer Aviation Regiment at Richmond gave from the Section three key men: Lt. Charles Bailes, who had worked ship in the Operations Section, was ordered to join the regimental headquarters in the 3d Section. He took with him Master Sergeant Drizzell who had served long in Operations, and Sergeant (now 2d Lt.) Connelly.

During the months of March and April, Sergeant John S. Gagnon, who had served as the right hand of Captain Person in Supply, had been working on an application to Infantry Officer Candidate School at Fort Benning, Ga. Timed for



PVT. MELVIN E. PETERSON

CPL. THEODORE J. SCHOLTIS





MAJ. SAM WILLIAMS

CPL. ROBERT PRESTY



MATURITY

and 10 April, the First Air Force informed and promoted a quota, and on the 20th of Apr., and suitable personnel instituted among the enlisted personnel, was met with blessings. This was one of the first of the forward portions given by the men for enlisted members of the Service being transferred out. It was to develop into something approximating a ritual as men left the section on new assignments.

The formation of the 900th Engineer Air Force Headquarters Company from the 90th Service, Construction and Demolition Branch, Staff Sergeant Werner (who took a voluntary cut to back sergeant for the opportunity to accomplish this transfer), Corporal Hulka and Technical Sgt. Grade Draft, draftsman and punch respectively, were the men seen. Major Cleopatra, at that time, was for Technical 1st Grade Klitz and detailed to work under him at the Headquarters AF Anti-Submarine Command in New York City.

On the 10th of June the above-mentioned situation was further enhanced with the arrival of Private Herbert Prestry from Camp Upton Remodeling Center. Prestry was a quiet, careful, intelligent worker who was assigned to the photographic pool upon his arrival and remained until the 20th of April 1944 when he was detailed to Air Corps Officer Candidate School. Second Lieutenant James M. Jackson arrived on the 20th of the month from the 900th Engineer Air Force Headquarters Company, 14. Cal. Battal, readying to strengthen the Construction Section at this time inspected the Air Force Headquarters companies for possible officers. Jackson was picked out of a group of 20. He was a University of Maine graduate in civil engineering and had taken a one-year post graduate course in the Massachusetts Institute of Technology and had 5 years civilian engineering behind him when he reported to the Officer Training School at Camp Claiborne, La., in October 1942. He was ordered from there to the Wrens Engineers and served with that unit for 7 months before entering the Engineer section. Jackson was promoted to First Lieutenant on 1 February 1944 and left the section one month later for Headquarters Army Air Forces.

On the 10th of July, Second Lieutenant Stanley N. Van Grawdy departed for the 50th Engineer Aviation Regiment at Richmond, Va. The last few months of his stay in construction had been devoted to writing office assignments on various subjects. His longing for field duty at least was to be gratified. In the letter which accompanied his transfer Major Pate stated: "It is believed that Lieut. Van Grawdy can be profitably utilized in one of your organizations, and it is requested that his efforts be scrutinized for suitability for promotion by comparing him with other officers with similar educational backgrounds." In September Van Grawdy was detailed

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on a special assignment to the Arctic Regime and a recent letter from him to this office indicates that he is serving in the Aleutians.

Second Lieutenant William Robert Gentry was a Nebraska lad from and bred. His background of Engineering was supplied by Texas A&M, from which he graduated in 1942 and along with numerous other Engineer students was sent to Officer Candidate School at Fort Slocum. He graduated on the 29th of May 1943 and was assigned as Supply Officer for E & S Company of the 90th Engineers Aviation Regiment at Bismarck, N.D., and on July 9 was relieved of that duty, transferred to the Engineer Section and assigned to Construction for indoctrination. His work in this department was extremely brief and he soon moved to the Supply Section as assistant to Captain Person and Lieutenant Russell.

Private Joseph Schuhmacher was obtained through the voluntary induction program and was sent from the Reception Center to the 1st Airborne Engineer Artillery Unit Training Center at Westover Field, Mass. for his basic training. On the 26th of July, with the abrupt departure of Rosenthal for overseas, the need for replacements within the Section became acute and sharp. Russell wrote to the 1st Airborne Engineers, requesting that Schuhmacher be assigned to this office immediately. The 1st Indoctrination which notified the office of Schuhmacher's transfer was dated 29 July. Schuhmacher arrived on the 28th, was assigned immediately to the drafting section. He was promoted to PFC on the 31st of October.

For some months Headquarters Army Air Forces and the Office of the Air Engineer had been angling for the replacement of Colonel Fisher. Five previous assignments had been suggested but the Colonel feeling that his work within the Section was incomplete had managed to bypass them, but here at last in the Buildings and Grounds Section of Headquarters Army Air Forces was a job ready made for six abilities and the suspense was over. The deal had been hatched five since June and the Colonel remained until a successor could be chosen. On August the 22nd the successor arrived.

The Section from the very first was known as the "old Engineers". Colonel Fisher had brought the Section into being - it had been his "baby", and now he was to leave it to proceed further along the military highway. The situation within the Section was analogous to Victoria England without Queen Victoria. He had always been here. Now he was leaving. It somehow seemed impossible that this could be, yet there it was.

The new Engineer was Colonel Kenneth Jose Asensio. Colonel Asensio was a West Pointer and a graduate Engineer from the University of California. He had the additional background of having completed the Engineer School Officers' Course at Salina and the Command and General Staff School. In 1942 he had been the Engineer of the 9th Infantry Regt on duty outside of continental United States and was awarded the Legion of Merit for this action, and for two months thereafter had served as Military Attaché at Bogota, Colombia. He left Bogota on the 20th of July and arrived at Mitchel Field on August 12th to undertake Colonel Fisher's duties. Colonel Fisher took formal leave of the Section on the 18th of August and, after a 10-day delay enroute, reported to Headquarters Army Air Forces. With Colonel Fisher went Mrs. Fisher, a charming and gracious hostess and friend to the officers of the Section and their families. Her many kindnesses would not soon be forgotten.

The administrative change within the Section was more than a matter of two men, for it coincided with a transition in the Army Air Forces from operational unit training to individual replacement training. Under the impact of this shift, the mission of the First Air Force changed radically. The activation of new units would cease and indoctrination for units already in training would follow. Personnel of these indoctrinated Engineer units would be transported to replacement pools for dispersal to other units ready branch of the service. Ultimately the training organizations themselves would go. This then was the progress over which Colonel Asensio was destined to preside.

LIEUT. WILLIAM R. GENTRY

William R. Gentry

MATURITY

There is no possible basis of comparison between Colonel Fisher and Colonel Jeannin, the two were radically different temperamentally and had most divergent backgrounds that even had the problem being discussed smaller, each would have arrived at his solution through different approaches. Under Colonel Fisher the Section had been run as a group of little subsections unrelated to each other, unified only by the Engineer himself. Colonel Fisher, in many instances referred to his attention, personally handled the details from beginning to end. On the other hand, Colonel Jeannin pursued the practice of referring all such matters to the responsible subsection heads concerned. Colonel Fisher held a tight rein on all operations. Colonel Jeannin was more lenient at first. As early as was the skill of personnel among the subsections which followed a blending of subsection duties and thereby relieved tension. Group activities and weapons training for the entire Section became almost daily events.

The instance which brought the full play of Colonel Jeannin's diplomatic training to bear occurred early in September 1941, when Captain DeBont represented the Engineer at a conference. The officer who had convened the conference was piqued because Colonel Jeannin had not attended in person, and in an ill-considered letter to Colonel Jeannin stated:

"I am sorry that you could not attend the Command and Staff Conference we had yesterday. -- It is important that Engineer Sections of various subsections and commands know something about the ways and means that are necessary to be employed to carry on the Engineer stations assigned to the unit Engineers under Army Regulations 200-5. -- Your representative did not know enough about the operations of the First Air Force to be of any assistance to us. He had no idea of the Army Regulation duties of a (1st) unit Engineer and displayed practically no knowledge of the general mission and operations of the First Air Force implements under the category of defense holding at the present time in this Command."

To this rejoinder, Colonel Jeannin replied:

"I regret exceedingly that it was not possible to attend in person your recent Command and Staff conference and also that my representative, Captain DeBont, failed to make a better impression on you."

Our telegrams request to your office for confirmation of the purpose of the conference elicited the response that the meeting was "general in scope and for the purposes of orientation", and consequently Captain DeBont was given no specific instructions as to engineer matters. However, he has always demonstrated himself to be thoroughly conversant with the operations of the First Air Force, as well as thoroughly grounded in his specialty of Demolition - so much so, in fact, that I had not, nor would have, the slightest hesitation in selecting him as my representative."

This letter ended the incident.

The highly important fact concerning both Colonel Fisher and Colonel Jeannin is that each, though polar apart in manner, disposition and approach, was highly successful in the duty of the Engineer.

The situation in Singapore was aggravated in early August by the transfer of John Bacon from the Engineer Section to the Signal Section, thus withdrawing a pliant Free Construction Projects Officer who had been as skill on the second front for Supply, Construction, and Operative Training was needed elsewhere and into the gap. The second Construction Section assumed this task, and with

COL. MURRAY J. ARNOLD



MATURITY

teous amazingly well on the 2nd of August we first appeared at Josselyn's former 2nd Floor desk. Mrs. Mary G. Reid was introduced throughout the Section by Sergeant Chapman. Truthful, sensible, careful, and alert, she became a valuable member of the Section immediately.

On the 28th of August, Sergeant Joseph McNamee left the Section for Transportation Officer Candidate School at New Orleans, La. His well transportation background fitted him excellently for this assignment. McNamee was the first of the enlisted personnel of the Section detailed to Officer Candidate School to receive his commission. Upon graduation, Second Lieutenant McNamee was reassigned to the First Air Force and visited Mitchell Field to receive his definite assignment as Transportation Officer at Selfridge Field.

By July, scores of A-4's would battle troops sound louder within the Section. Warning orders from Washington named three enlisted men for transfer to a combat theater. Specifically named were Master Sergeant Richard L. Roemer, Technician 4th Grade George Barrett, and Sergeant Max Rosenthal. The orders came through early in August, and by the 10th they were en route to the China-Burma-India Theater. In many subsequent cases, personnel of the Operations Section were to be picked in small groups for that theater, where they would function much as they had during their tour of duty at Mitchell Field. A recent letter of Sergeant Roemer from the Headquarters 11th Air Force states:

"All of us are well and getting along just fine - still plenty of work and glad of it . . . Had a very pleasant surprise the other day, being visited by none other than Staff Sergeant Mr. Challen of the same office as Captain Patterson. Captain Tate Battaglia over here too, one of these days. Sure would see him or Fiske in the office. Red mail from George (Chamberlain) and Doug (Gilligan) the other day. Both are fine and like their jobs very well . . . China is very nice - here we live in houses run by the Chinese and there is nothing required of us to do, the house keeps us everything.

A few days ago the yellow press of Mitchell paid us a visit here, and it wasn't any too pleasant, especially to us Americans. All of us came out of it OK, but no longer virgins - Let me tell you, it scared hell out of me, because as it may seem, you even get used to it, but who in the hell wants to get used to bombs? . . . While we are talking about promotions, let me announce a few - Staff Sergeant Barrett and Sergeant Rosenthal, both doing a good job, especially Maxie

. . . Your booklet on China was and will be a lot of help. I tried to send it to our library, but either no Chinese is a Library or the dialect is wrong. It's a lot of fun anyway.

Best regards to everybody,

From the Mitchell Field
Forward Schools?

Private Herbert Premsky, hearing of the need within the Section for qualified stenographers, suggested to Lieutenant Errell that his brother-in-law, who was facing discharge from the service, would be an excellent addition to Cleveland's pool. Accordingly, papers were exchanged between the candidate and the guardian of special knowledge, and on the 10th of August 1945, Private William Kaptein reported to the Section. Kaptein was assigned for a time to the stenographic pool and upon the departure of Sergeant McNamee, an assistant to Getman in the Technical Library.

Technician 4th Grade George S. Blauer, who, with Sergeant George Barrett, had served the Camouflage and Operations Sections long and well in the capacity of stenographer, was transferred on the 10th of October to the Transportation Section at Mitchell Field for discharge from the Army. For two months prior to his departure, Blauer had been in poor health and by order of the surgeon the section with reluctance was forced to send him.

MS. MARY G. REID



MATURITY

Another pillar of the Section was withdrawn 27 October with the departure of Captain Herbert C. Person, who had served for two years and was as the Supply and Aircraft Data Officer. Mention is made that Captain Fisher had written requesting his transfer to the Intelligence and Ground Division, Office of the Assistant Chief of Air Staff, Materiel, Materiel and Material, Headquarters Army Air Forces. It was a request which could not be honored and would mark a definite advancement for Captain Person. His duties within the Beginner Section were assumed by Lt. Russell.

The USA Air Force Headquarters Company, on the 27th of October, transferred Private Willie F. Gafford to serve as general and executive officer for the Beginner Section. Under Gafford, this position assumed the importance of an art and he managed to disseminate the theory that engineers are by nature slow-moving and slow-speaking. Gafford was neither. His actions always apportioned maximum efficiency phrasings with the inciting of a racing-pace; his ability in the delivery of both messages and papers made and maintained the future modifications, improvements, and expansions beyond the post of Planer and Model. He was well to speak of that he applied and was accepted of the Executive Serial Committee, following in the footsteps of Sergeant Conlin.

At no time did USA Air Force Headquarters have POC would believe, reporting for duty with the Communication Section to take the place of Captain

Ralph Battaglia, who was leaving about at the same time for Air Corps Administrative Officer Candidate School in Miami, Fla. Since had a civilian background of administrative drafting and was a former graduate of Sergeant Household in the Administrative School at New York University. Since was assigned to the Communication Section in charge of records and as a draftsman.

November 6th saw the departure of one of the more formidable of the old guard. For about two months, Major Price had known that six days within the Section were numbered. For about a month prior to his departure, the date was interspersed with travel information on the Far East and before leaving he had officially become an authority on Indian warfare, military, civil, and social. He would be followed two days later by Lieutenant Thomas R. McNamee, who was transferred to the Air Corps and went to the China-Burma-India theater as Interpreter in the Air Inspector's office at New Delhi.

Six days later, as the USA Headquarters Company approached disbandment, the Second Lieutenant Joseph A. Donahue was transferred to the Beginner Section for duty with operations. Lieutenant Donahue had been an artist in civilian life. He entered the Army in the early days of Defensive Section and was assigned consecutively to the Signal Utility at Fort Davis, one of the Garrison Defense battalions; the groups of men and women were less than 100. Donahue came under the wing of the Corps of Engineers through Defense Battalion at Fort Belvoir, to which he was assigned early in 1942. Commissioned, he was assigned to the Beginner Board. He came to Kirtland Field as one of the original cadre of the 900th Beginner Air Force Headquarters Company.

Early in November came word that Lieutenant Colonel Manuel J. Donahue was to leave. By the time of his departure the rumors were confirmed. He was to replace Colonel Morris, commanding the 1st Airborne Beginner Aviation Unit Training Center at MacDill Field, who was going overseas. Colonel Morris, for two weeks prior to his departure as the 1st AF Beginner, had been on detached service in Washington, D. C., his tour of duty within the Headquarters had lasted approximately four months. Colonel Morris then assumed the post of Air Force Beginner and was officially designated as such in a special order on December 1st. With this appointment the Beginner Section entered its third phase.

Colonel Bette, stepping from Headquarters to his new post, brought with him about three and a half years of military experience in Beginner activities and a wealth of understanding of the administrative problems involved. It would be Colonel Bette's assignment duty to head up the affairs of several Airborne Beginner units whose command, A.M. 3000 officers, Jr. and Lieutenant Colonel Murphy, six companies, were the last of the old guard to remain in the beginner.



LIEUT. JOSEPH A. DONAHUE

MATURITY

Before the year's end, two more of the key personnel were to depart for overseas assignments. Master Sergeant George W. Bakkeren on the 27th of December 1943 left for the China-Burma-India Theater, to be followed two days later by Captain William J. Doherty. On the 10th of March from "Somewhere in China", Captain Doherty wrote:

"A note about this job - you will enjoy knowing that I have a new calling - Supply Officer. Finally that post has assumed some dignity. I wish that little fat boy (Maxwell) were here with me. I would continue his education. In the theater the supply problem is one of basic importance and a damned interesting job it is. With its comes an appointment as purchasing and continuing officer. At least I will know why taxes are high for another 100 years. I will save the details for another letter".

Business had settled with the Engineer Section for Mr. Paul Hunter,

Second Lieutenant Joseph H. Reid, the last arriving at the year, was a graduate Civil Engineer from the University of Pennsylvania. Recently commissioned, he went to Officer Training School at Camp Dix, New Jersey for six weeks. Upon graduation he was assigned to the 909th Engineer Air Force Headquarters Company for duty with the Engineer Section. He would remain with the Engineer Section in Construction until April 1944, when he would be ordered overseas.

The Engineer Section, FIFTH Air Force, until the beginning of 1943 had seen many postings and the policy, in the war zone because were commanding and as the Army of the United States, throughout the world, needed more and more trained men, the emphasis definitely was shifting to make good advances from the Section. 1943 would see even greater changes.

During 1943 there were eleven officer promotions. Major Sette and Hughes both became Lieutenant Colonels. Captain Fife received his Majority. Lieutenants Bezzant, Stilhauer, McFarlan, and Lissner were promoted to Captain. Of the sergeants group, McFurian, Neale, Milano, and Russell placed on silver bars. Lieutenant Colonel Amato received his full Colonelcy after his departure in December, but as the promotion had been initiated while he was in this office, it is noted here.



PVT. CLIFF V. GARRIGUE



James S. Gathman

CPL. JAMES S. GATHMAN

PFC. JOHN J. DONAGH



John J. Donagh

Chapter 10

WOMEN

Women of America, we have to show that women educated to the task,
Can meet men, face to face, on his own ground, and beat him there.

Princess 3rd art III William Schenck Gilbreth

The fair days of August 1943 held in their breasts the stirrings of revolution. Colonel Asanada had hardly settled himself firmly before the debacle took place. The "Revolution" was, in concrete form, Mrs. OFFICER AGNES WOOD, Women's Army Auxiliary Corps, who entered the Div. Clerical Section at this time.

Wood has always had to do with work. The old, rather sentimental, notion that women stayed home, tended the children, baked, cooked and sewed while their mates went forth to war, had been given the axe ever since Joan of Arc had returned the Fortress of Orleans. The idea had been blasted from the American scene when Billy Pittman fired that cannon during the Revolution. The new and startling fact was the interpretation, legally and without let or hindrance, of women into the organization of the Army of the United States. Inevitably there is something wrong with that, nor actually is there in practice. The fact remains, however, that it is strange and unusual that the personnel of the Army, as members of an adult institution of long standing, which had hitherto been undeniably male in character, permitted it. The present situation not so much from open hostility as from the fact that the male is generally self-conscious of his prerogatives and dangerous interference. This increased an inferiority complex.

The appearance of this carpet-topped Amazon in the office in her neatly tailored uniform, with the visage of Dallas Adams in bright gold on the lapel, brought with it a mild wave of horror to the pristine members of the commandant's section. There was a feeling that tradition had crept about the ears of the Section.

The path that led Third Officer Wood to the Engineer of the First Air Force was somewhat involved. Major Forn, whose racial tendencies led him to initiate amnesia with the new WAAC staff director, was prevailed upon to take the WAAC officer into the Section. When the news was relayed to the Sub-Section heads, the reaction varied sharply from absolute understanding to complete disbelieve. Third Officer Wood was assigned to the Airport Section where Master Sergeant Hohenbaum served as chief R.C.O. Hohenbaum had weathered all previous military contingencies and insisted that this situation had at least the advantage of novelty and that he would be able to cope with it. This was the first WAAC installed within the Section walls, nestled under the direct gaze of Captain Forn. The Captain's feelings about this addition to his staff, though unvoiced, were clouded with uncertainty. The records of admissions were his petro project and the final step of placing those sacred writings in only hands was fraught with horrifying possibilities.



LIEUT. AGNES P. WOOD

WOMEN

The Auxiliary Corps was closed from its start. It was a fighting organization which was used merely to move the public and the military to the rear of a unit's army. Furthermore, most WAC were willing to take an overseas assignment, thus while they were restricted to their auxiliary status, in the fall of September 1943, the WAC dropped the status & and became the Army's Army Corps. Major Officer Wood, WAC, was transferred into the Lieutenant Wood, AAC. This transfer was not without a certain amount of reluctance. Many WAC officers assigned to staff sections in AFHQ, Air Force Headquarters felt that they could receive the insignia of the branch for which they served and thus be eligible for promotion. The new Lieutenant in the Business Section was sent as far as to purchase a set of the correct insignia buttons for her blouse. It was evidence of a possible determination to be an Beginner at All Costs, for after all did France all WAC officers were given to understand that they were members of the Army's Army Corps not to others, off from the business.

Lieutenant Wood was a hard worker who worked from inactivity or delay. If a day passed idle, she was not one to sit idly. She was well in the executive to day up some other work. Actually her previous civilian career had been jammed with all sorts of just fun entrepreneurship of a variety. She to work with an Beginner office in Alvarado in Texas. With such a background, staff duty would naturally come as a letdown.

FPC. MARGARET KELLOGG



55

Along in December, Lieutenant Wood discovered so spending at King Air Base, California. Within, within an Assistant Adjutant. She applied for it and the transfer was accompanied with the blessings of the Beginner in the fall of December. The duration of her tour of duty within the Section had hence the last part of four months.

One month prior to Lieutenant Wood's departure, the first enlisted WAC reported for stenographic duty. Private Cornelia Garrow was a Texas girl with a secretarial background in civil life. She was joined on the 12th of December by Private Margaret Rieland, originally from Minnesota, also assigned as a stenographer.

The reception of these two "girls" at the enlisted personnel of the WAC was well to say the least. There had been rumors circulating in the AAC objective of preparing a man for the Fighting Front, and this caused very much like the suspicion of wholesale replacement. Each beginner enlisted was required of Privates Garrow and Rieland to either work with military she had been assigned to replace. This situation made the position of the WAC somewhat suspect. But as the girls were in and the section diversity was no further problem, the girls were drawn closer to the Section and were accepted as equals. The only reservation still had them to participation in Sergeant McElroy's pep talks which are held in a room entirely sacred to the sales.

FPC. CORNELIA GARROW



Chapter 11

LEGERDEMAIN

Then, to what destruction's need,
To hide they all proceeded,
No soldier in that gallant band
Did half as well as he did.
He lay concealed throughout the war,
And so preserved his gun. O!

The Gunners, act I
William Sommers Gilbert

Camouflage was a branch of the Military Art which was more brought back the art than however. The assignment of this mission to the Corps of Engineers was inherently right. Leonardo, Michelangelo, and Cézanne were all armament engineers. Every medieval and renaissance prince employed artists in contract with the specifications that each would devote a portion of his time to the invention of fortifications and machines of war. Leonardo's experiments with flight, in fact, are well known. Human society has failed to classify artists and designers as a thing apart, considering them at times almost as parasites. The armies of the 19th Century did not consider the use of this group. Now, here was a phase of Military Art that could be undertaken by artists and in which their specialized training would be of tremendous value. Society being built on the love of usefulness; the artist could render the main stress, mission of essential contributions to the effort.

The First World War brought Camouflage in its wake. It was far and away the most publicized activity of the Armed Forces and the anti-aircraft measures by the press fell short only by a little of that afforded the Hollywood stars of the day. French specialists called from the soldier groups on the Left Bank followed in earth colors and glistening coats, guns and horses instead of canaries. The subject was treated as a sort of game between the competing armies - each pretended not to see anything which was decorated with paint stripes, dots or swirls. The official terminology for this sort of thing was "mimetic painting". It must not be imagined that this was not "playing for keeps" but rather that a kind of treachery existed between the armies as each tested the other's darts. Toward the end of the war the mimetic effect was considerably diminished. Observation aircraft, newly assigned over territory needed these surface installations making these targets for long range guns. Camouflage changed overnight.

A leisurely research was carried out in the years between the two wars, but nothing definite was established except the inevitable fact that any camouflage should be inconspicuous. Silence as it may seem, this was a great plus-point, but there would be longer and harder battle to come.

In 1918 a camouflage survey was conducted informally throughout the various army centers of Europe which yielded the fact that

Germany was interested in mobile camouflage, France in static camouflage, Italy was considerably conscious of the need for camouflage and was dabbling in it in an erratic sort of way, Russia was non-committal and England very nervous about it. England was not impressed for the inequalities of the war in those respects - any of the later developments in this war were beyond the experimental stage in 1919. It was from those English experiments and findings, in the main, that much of the American Camouflage sprang.

The Air Forces were alert to the enormous possibilities of camouflage and in 1917 without recourse to the Corps of Engineers set up their own camouflage school at the California Institute of Technology in Los Angeles. Placed at this slight, the Corps of Engineers did battle with the Air Corps to settle who should control this phase of training. Eventually the Corps of Engineers won the point and Fort Belvoir became the base of camouflage operations, commanding schools for officers and enlisted personnel increased by the large experimental facilities of the Beginner Board. It was this which then caught two future officers of the Air Service enroute to California and recruited them from Jefferson High School to Belvoir. After this skirmish camouflage became an unchallenged Engineers function.

CAPT. SAMUEL JONOFF



LEGERDEMAIN

In the early days of camouflage the first duty of the engineer was saliently pure and simple. The early traditions of fair and square fighting made hitting, shooting and bombing even clumsy. This attitude was particularly prevalent in the field corps. CIA soldiers objected to having equipment cluttered up with nets and burlap and ecology bags. Even louder protests were heard when the new Delvair tailored battle dress, like Jockey's coat of many colors, was introduced along with painting of faces and bodies. As a sales measure, camouflage personnel were charged, every effort was made to demagogic this and never connect with art. Camouflage was everyone's duty and responsibility and was a practical measure to be employed by everyone, technical and artistic aspects were confined to Delvair and only the practical application was allowed to filter through to the field.

The Air Corps interest in camouflage grew from a number of factors - the awareness of the vulnerability of aircraft on the ground - the helplessness of a travelling air strip - and the placing accuracy of an aerial weapon. The schools at Fort Belvoir soon discovered that the Air Corps personnel were the smartest people. Other students, in the main, were proceeding along unconcerned. Increasing intelligence reports would alter this in time.

Late in 1942 Delvair Section of General Headquarters Air Force in a memorandum to the Engineer Aviation Command stated that camouflage was a highly important mission. At first the Engineer Section, First Air Force was not particularly concerned with this activity and until the growth of Army under the service, Delvair Section gave far the single most adopted practice of dispersal. In the summer of 1942, the author of Lieutenant Holloman to the Construction Inspection released Captain Arnold S. Wright as 3rd camouflage subsection. The two reproduction facilities of the 3rd Engineer Air Force Headquarters Company stationed in Berlin were reorganized to publicize the techniques and advantages of camouflage. Throughout the fall of 1942 the press presented unceasingly bad posters for a visiting First Air Force. Then General Fisher required that something be done. The one special Division program was operating and this was used to support the camouflage and reproduction units. War, like politics, makes strange bedfellows and the prevailing effect of the Nazi law gradually ruined the Art world. Letters of application for assignment to Engineers units arrived at the section from irreproducible portals of culture hitherto limited only by distance. Artists were brought into the units from all over the country. These included Harry Boller, Chile Rodriguez, Mitchell Werier, Donald Leinweber and George Salter and the father and son of the painter Louis Zorn and George Bellows. The program was actually gathering together a list of men of art that read like Vasari's lives of the artists. The Engineer Section had taken on the aspect of a medieval patrician.

During the winter, the subsection, under the careful guidance of Captain Arnold and his assistant, Captain Nathan Herzer, was proceeding along smoothly prepared lines. A liaison with Fort Belvoir was set up and the publications of the Engineer School and the Engineer Board were used as a basis for the first series of training lectures produced by the section. This was the file of Standard Instructions which dealt in a semi-fictional manner with camouflage training and spread itself over four model making and the allied subject of bombing. It was during this period that Captain Alan Dunn was added to the subsection on a part time basis from the Airport subsection under Captain Ferrell. In late winter Captain Holloman and Lieutenant Abel joined the subsection. With the addition of these two officers First Air Force camouflage began its career.

In Holloman's time was all too short to make any large impression on the section yet he and Abel did take much of the material that was issued from Delvair, adapt it and release it.

MR. RAYMOND L. KERSEY, JR.



LEGERDEMAIN

In November 1941 was by the Engineer units. Muller was a member of the Engineer Air Force Headquarters Companies in the sectors of training and representation and First Lieutenant and maintained liaison in their work and in enlarged representation in Camouflage projects. It was also in the late Fall that the idea of a Camouflage School for Headquarters Officers was conceived and born in the brain of the 90th Engineers in Detroit. The credit for this must be shared equally among Colonel Fisher, Joroff, and Muller, unfortunately Muller never remained to see the fruition of this plan as he was called overseas before the school opened. Muller was detailed to the Company Officers' Course at Fort Belvoir and Captain Fife, after preliminary training at the Officers' Camouflage Course at Fort Belvoir, was placed in charge of the section. First Lieutenant Abel in coordination with Lieutenant Henry P. Williams and Major C. H. Muller arranged the schedule of the course and Abel brooked over the school like a mother hen, watching every move, keeping off part of the course here and adding pertinent material there, tracing down training files, pictures and training aids of all sorts. Abel also directed the development in the Headquarters Companies of experimental projects in camouflage. Many of his early ideas, he would bring into wide use later within the 90th Engineer Aviation Camouflage Battalion.

A long considered project of producing a monthly camouflage training poster materialized in November. Colonel Joroff, recently released from duty as "classified reader" arranged the art work on the poster under the direction of Abel. The poster was to bear a two-month calendar which would serve a double purpose. Not only would expiration of one month spur the production of a succeeding issue, but the presence of the calendar would lend an added quality of usefulness to the poster and assure its display in more locations. Initial distribution of the first issue was 7 — the number printed less than 50. The camouflage poster proved popular, in two months demand was for 300, later with national distribution directed by the Air Engineer, 2000 of each edition was demanded.

Early in January Major Fife transferred to the Anti-Submarine Command and Captain Fife, just as he was promoted to Major, succeeded him on the executive desk. For the following three months Major Fife was to retain charge of camouflage in addition to his other duties. This was unfortunate for the Headquarters, since his work as Executive during a very busy period required his full attention. One Lieutenant Henry P. Williams, recently from the Engineer Board was assigned in January to assist Lieutenant Abel. Soon after two enlisted arrivals joined the camouflage ranks; Privates Frederick Roberts and John Devine. Roberts had formerly been with the



MAJ. JOSEPH C. JOROFF

CAPT. JOSEPH C. JOROFF

